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Council

Mon 8 Dec 2014 7.00 pm

Council Chamber Town Hall Redditch



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- In addition, the public now has a right to be present when the Council determines "Key Decisions" unless the business would disclose confidential or "exempt" information.
- Unless otherwise stated, all items of business before the <u>Executive Committee</u> are Key Decisions.
- (Copies of Agenda Lists are published in advance of the meetings on the Council's Website:

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> Town Hall, Walter Stranz Square, Redditch, B98 8AH Tel: (01527) 64252 (Extn. 3269) MeetingContact_2 e.mail: ivor.westmore@bromgroveandredditch.gov.uk

Welcome to today's meeting. Guidance for the Public

Agenda Papers

The **Agenda List** at the front of the Agenda summarises the issues to be discussed and is followed by the Officers' full supporting **Reports**.

Chair

The Chair is responsible for the proper conduct of the meeting. Generally to one side of the Chair is the Democratic Services Officer who gives advice on the proper conduct of the meeting and ensures that the debate and the properly decisions are recorded. On the Chair's other side are the relevant Officers. Council The Councillors ("Members") of the Committee occupy the remaining seats around the table.

Running Order

Items will normally be taken in the order printed but, in particular circumstances, the Chair may agree to vary the order.

Refreshments : tea, coffee and water are normally available at meetings please serve yourself.

Decisions

Decisions at the meeting will be taken by the **Councillors** who are the democratically elected representatives. They are advised by **Officers** who are paid professionals and do not have a vote.

Members of the Public

Members of the public may, by prior arrangement, speak at meetings of the Council or its Committees. Specific procedures exist for Appeals Hearings or for meetings involving Licence or Planning Applications. For further information on this point, please speak to the Democratic Services Officer.

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The emergency Assembly Area is on Walter Stranz Square.





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Monday, 8th December, 2014 7.00 pm Council Chamber Town Hall

Agenda	Membership:		
	Cllrs:	Pat Witherspoon (Mayor) Pattie Hill (Deputy Mayor) Joe Baker Roger Bennett Rebecca Blake Michael Braley Andrew Brazier Natalie Brookes Juliet Brunner David Bush Greg Chance Brandon Clayton John Fisher Andrew Fry Carole Gandy	Bill Hartnett Gay Hopkins Wanda King Alan Mason Phil Mould Jane Potter Mark Shurmer Rachael Smith Yvonne Smith Paul Swansborough Debbie Taylor David Thain John Witherspoon Nina Wood-Ford

1.	Welcome	The Mayor will open the meeting and welcome all present.
2.	Apologies	To receive any apologies for absence on behalf of Council members.
3.	Declarations of Interest	To invite Councillors to declare any Disclosable Pecuniary Interests or Other Disclosable Interests they may have in items on the agenda, and to confirm the nature of those interests.
4.	Minutes (Pages 1 - 8) Kevin Dicks, Chief Executive	To confirm as a correct record the minutes of the meeting of the Council held on 20 th October 2014.

5.	Announcements	To consider Announcements under Procedure Rule 10:
		a) Mayor's Announcements
		b) Leader's Announcements
		c) Chief Executive's Announcements.
		(Oral report)
6.	Questions on Notice	No questions have been submitted to date under Procedure Rule 9.2.
	Kevin Dicks, Chief Executive	
7.	Motions on Notice	A Motion has been submitted under Procedure Rule 11 by Councillor Bill Hartnett, seconded by Councillor Rebecca
	Kevin Dicks, Chief Executive	Blake:
		"That this Council supports the Time to Change pledge as follows:
		To reduce the stigma of mental illness and support staff who are experiencing, or who may experience, personal or family mental health issues"
		The Time to Change pledge is a public statement of aspiration that an organisation wants to tackle mental health stigma and discrimination.
		• Any organisation can pledge and there are no restrictions around the size of organisation or sector.
		• An organisational pledge helps break the stigma and silence around mental health.
		• Whilst there is a requirement to evidence that any organisational pledge has meaning, it is not a quality mark accreditation or endorsement as such.
		• As an organisation (Redditch Borough Council) will own the pledge and action plan. As such, we would take responsibility for completing any actions we commit to.
8.	Executive Committee (Pages 9 - 162)	To receive the minutes and consider the recommendations and/or referrals from the following meetings of the Executive Committee:

Monday, 8th December, 2014

	Kevin Dicks, Chief Executive	 (a) 28th October – there are recommendations in the following items: Improved parking schemes – minute no.43; Fees and charges – minute no.47 (b) 25th November – there are recommendations in the following items: Public services network compliance – minute no.57; Local Council Tax support scheme 2015-2016 – minute no. 58 Joint Property Vehicle – minute no. 61 Environmental Services business case – minute no.68. (Minutes of the meetings circulated in the Minute book; recommendations and reports included with this agenda) 		
9.	Regulatory Committees Kevin Dicks, Chief Executive	To formally receive the minutes of the Planning Committee of 12 th November 2014, which are included in the Minute Book.		
10.	Appointments to Outside Bodies	To confirm appointments to the following outside bodies for the remainder of the Municipal year:		
		(a) Worcestershire Local Transport Body – the Governing document requires that one representative and one substitute is appointed from the three North Worcestershire Districts. The Council appointed Councillor Phil Mould as the substitute member at its annual meeting.		
		(b) West Mercia Police and Crime Panel – the Council has not yet appointed a substitute member to the West Mercia Police and Crime Panel. The constitution of the Panel requires that the member should be from the controlling group on the Council.		
		(c) Worcestershire LEP Area EU Structural and Investment Fund Strategy Committee – further details to be circulated.		
11.	Urgent Business - Record of Decisions Kevin Dicks, Chief Executive	To note any decisions taken in accordance with the Council's Urgency Procedure Rules (Part 6, Paragraph 5 and/or Part 7, Paragraph 15 of the Constitution), as specified. (None to date).		

12.	Urgent Business - general (if any)	To consider any additional items exceptionally agreed by the Mayor as Urgent Business in accordance with the powers vested in her by virtue of Section 100(B)(4)(b) of the Local Government Act 1972. (This power should be exercised only in cases where there are genuinely special circumstances which require consideration of an item which has not previously been published on the Order of Business for the meeting.)
13.	Exclusion of the Public	Should it be necessary, in the opinion of the Chief Executive, to consider excluding the public from the meeting in relation to any items of business on the grounds that exempt information is likely to be divulged it may be necessary to move the following resolution:
		"that, under S.100 I of the Local Government Act 1972, as amended by the Local Government (Access to Information) (Variation) Order 2006, the public be excluded from the meeting for the following matter(s) on the rounds that it/they involve(s) the likely disclosure of exempt information as defined in the relevant paragraphs (to be specified) of Part 1 of Schedule 12 (A) of the said Act, as amended."
		[Subject to the "public interest" test, information relating
		 Para 1 – <u>any individual;</u>
		 Para 2 – the identity of any individual;
		 Para 3 – <u>financial or business affairs;</u>
		 Para 4 – <u>labour relations matters;</u>
		Para 5 – legal professional privilege;
		• Para 6 – <u>a notice, order or direction;</u>
		• Para 7 – the prevention, investigation or
		prosecution of crime;
		may need to be considered as 'exempt'.]

14	(Note: Anyone requiring copies of any previously circulated reports, or supplementary papers, should please contact Committee Services Officers in advance of the meeting.)

Agenda Item 4

Monday, 20 October 2014

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REDDITCH BOROUGH COUNCIL

MINUTES

Present:

Councillor Pat Witherspoon (Mayor), and Councillors Joe Baker, Roger Bennett, Rebecca Blake, Michael Braley, Andrew Brazier, Natalie Brookes, Juliet Brunner, David Bush, Greg Chance, Brandon Clayton, John Fisher, Andrew Fry, Carole Gandy, Bill Hartnett, Gay Hopkins, Wanda King, Alan Mason, Phil Mould, Jane Potter, Mark Shurmer, Rachael Smith, Yvonne Smith, David Thain, John Witherspoon and Nina Wood-Ford

Also Present:

Reverend Paul Lawlor, Mayor's Celebrant

Officers:

Kevin Dicks, Sue Hanley, Jayne Pickering, Claire Felton, Clare Flanagan and Sheena Jones

Committee Services Officer:

Rosemary Cole

37. APOLOGIES

Apologies for absence were received on behalf of Councillors Pattie Hill, Paul Swansborough and Debbie Taylor.

38. DECLARATIONS OF INTEREST

There were no declarations of interest on this occasion.

39. MINUTES

RESOLVED that

The minutes of the meeting of the Council held on 15th September 2014 be agreed as a correct record and signed by the Mayor.

40. ANNOUNCEMENTS

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Chair

a) <u>Mayor</u>

The Mayor's communications and announcements were as follows:

i) Former Councillor and Mayor of the Borough, Arthur Price

The Mayor referred to the recent death of former Councillor Arthur Price who had also been Mayor of the Borough in 1985.

The Leader paid tribute to former Councillor Price who had been particularly active as a Councillor in the areas of Education, the Police and Justice and who had worked as a volunteer with Victim Support. The Leader stated he had written a letter of condolence to Mrs Price on behalf of the Council.

Those present stood for a minute's silence as a mark of respect to former Councillor Price.

ii) Mayor's Announcements

The Mayor advised that since the last meeting of the Council she had attended a number of engagements including "Ride for Rory" at the Alexandra Hospital; a number of MacMillan Coffee mornings, Service of celebration for Worcestershire NHS staff at Worcester Cathedral; Diversity Conference at the Town Hall; a Charity bag pack at Morrisons; and Headless Cross Community Orchard Apple Day. The Mayor also thanked fellow Councillors for their support for her charity Hoedown Barn Dance which had been a great success and thanked her Deputy Mayor, Pattie Hill for standing in for her when she was unable to attend an event.

iii) <u>Forthcoming Engagements</u>

The Mayor advised that her forthcoming engagements included League of Friends at the Alexandra Hospital; Caribbean Roots Celebration Evening; Worcestershire Sports Award Evening; the Redditch Fireworks Event and the Armistice Day Parade and Remembrance Day event.

- b) <u>Leader's Announcements</u>
- i) <u>West Mercia Police Discussion</u>

The Leader referred to the useful discussion session with West Mercia Police which had taken place immediately before the start of this meeting. The discussion had emphasised the importance of partnership working between the Borough and the Police. The Leader thanked Members for their attendance.

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ii) <u>NEW College Awards Ceremony</u>

The Leader reported that together with the Mayor and Councillor John Witherspoon he had attended the NEW College Awards Ceremony. There was a great deal of good work going on at the College.

iii) Business Leaders' Theme Group

The Leader informed Members that the first meeting of the new Business Leaders' Theme group had been very successful. The Group comprised 5 members from the business and volunteer sectors and 5 Local Authority Members. Discussions had included the "Eastern Gateway"

iv) <u>Alexandra Hospital</u>

The Leader reported that together with the Council Leaders from Bromsgrove and Stratford he had written to the Chairs of University Hospital Birmingham and the CCG and to the Health Minister requesting the reversal of the decision to refuse certain treatments to patients from Redditch.

v) World Class Worcestershire

The Leader had attended an event at the Chateau Impney designed to showcase and promote the many excellent products and attractions of Worcestershire.

vi) <u>Head of Community Services</u>

The Leader formally congratulated Judith Willis on her appointment to the post of Head of Community Services.

41. QUESTIONS ON NOTICE

No questions had been submitted.

42. MOTIONS ON NOTICE

1. Portfolio Holder for Corporate Management

The following Notice of Motion had been submitted by Councillor Roger Bennett and seconded by Councillor D. Thain:

"The Audit, Governance and Standards Committee have received a report from the Auditors, Grant Thornton, who have issued a cautionary note to this Council.

This report has exposed weaknesses in the controlling Group's long term financial planning identifying:

- 1. An absence of an up to date sustainable 3-5 year medium term financial plan;
- 2. Lack of robust plans to deliver the required savings to balance the budget;
- 3. Planned use of reserves to fund recurrent expenditure.

We call for the resignation of the Portfolio Holder for Corporate Management with immediate effect.

We demand on behalf of the tax payers of Redditch that the controlling group prioritise financial planning to ensure this Council has a sustainable medium term financial plan as soon as possible".

In proposing this Motion, Councillor Bennett expressed concern that the difficult financial situation was not being adequately addressed by the controlling Group and that there appeared to be a lack of understanding of the financial position of the Authority and of the need to take difficult decisions on where savings would be made.

Councillor Bennett stated that a clear plan was required in order to make the required savings and that it was unsatisfactory to include such high levels of unidentified savings within the Medium Term Financial Plan. Many other Local Authorities were in a similar situation in that they were required to make significant savings and they were able to produce a Medium Term Financial Plan for a three year period. The setting of a budget for one year was not satisfactory and this had been recognised by the Council's Auditors.

In responding to the Motion, the Leader stated that a decision had been taken in February 2014 to set a one year budget and to reconsider the position further later in the year with a view to considering a detailed financial plan for the period to the end of 2016/17. Councillor Brunner had been at the meeting of the Executive Committee when this approach had been agreed. There would be a report to the next meeting of the Executive Committee.

The Leader reminded Members that the Auditors had signed off the accounts and had recognised that the savings unidentified at the time had in fact been achieved.

There was detailed discussion on the approach to be taken in addressing the very significant reduction in funding received from Central Government in recent years. Reference was also made to the stringent reductions in expenditure introduced by Worcestershire County Council and the likely impact of this on service users.

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Councillor John Fisher stated that he would not resign as Portfolio Holder for Corporate Management. Councillor Fisher stated that the Medium Term Financial Plan would be based on savings to be achieved in innovative and effective ways through work on Transformation of Services and Service Reviews. The intention was to protect and improve services and to support staff in making necessary changes rather than to achieve savings by making arbitrary cuts which would damage services.

The Notice of Motion was the subject of the following named vote in accordance with Procedure rule 17.7:

Members voting FOR the Motion:

Councillors Roger Bennett, Michael Braley, Andrew Brazier, Juliet Brunner, David Bush, Brandon Clayton, Carole Gandy, Gay Hopkins, Jane Potter and David Thain. (10)

Members voting AGAINST the Motion:

Councillors Joe Baker, Rebecca Blake, Natalie Brookes, Greg Chance, John Fisher, Andrew Fry, Bill Hartnett, Wanda King, Alan Mason, Phil Mould, Mark Shurmer, Rachael Smith, Yvonne Smith, John Witherspoon and Nina Wood-Ford (15)

Abstentions:

None

The Mayor therefore declared the Motion to be LOST

2. World Mental Health Day

(Councillor Michael Braley sat in the seating provided for the public during this item and did not participate in it).

A Notice of Motion had been had been submitted by Councillor Rebecca Blake in respect of World Mental Health Day 2014. This was seconded by Councillor Bill Hartnett.

In proposing the Motion Councillor Blake referred to the work undertaken by the voluntary sector, businesses and statutory services over the past eighteen months within the Borough to address mental health issues and to improve awareness.

In seconding the Motion, Councillor Hartnett played tribute to the work of volunteers and support groups within the Borough who had highlighted mental health issues. There was a need to work in partnership to achieve the best outcomes.

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Councillor Juliet Brunner supported the Motion and referred to the work of the Redditch Mental Health Action Group who had worked to change attitudes to mental health issues.

Councillor Brunner proposed the following addition to the wording of the Motion which was accepted by the Proposer and Seconder:

"that Redditch Borough Council refer a request for a review of the delivery and outcomes of Mental Health Services in Redditch to Worcestershire County Council's Health Overview and Scrutiny Committee"

During the debate, Members supported the Motion and it was highlighted that most people would know someone who was affected by mental health issues or would be affected themselves at some stage.

It was

RESOLVED that

The Motion be agreed in the following terms:

(a) "That Redditch Borough Council supports the town wide pledge to mark World Mental Health Day 2014.

'We believe mental health matters and want to see it given as much attention, time and investment as physical health.

We believe a new way of delivering services is needed and the system needs to be radically overhauled to ensure help is given in a timely and appropriate manner and no-one is forgotten.

We believe this is not the responsibility of any one organisation and must be done together with everyone including patients to get the services Redditch needs and deserves.

We believe the time to act is now'; and

(b) That a request be referred for a review of the delivery and outcomes of Mental Health Services in Redditch to Worcestershire County Council's Health Overview and Scrutiny Committee "

Council

43. **REGULATORY COMMITTEES**

The Council received the minutes of recent meetings of the Audit, Governance and Standards Committees and the Planning Committee.

RESOLVED that

- 1) the minutes of the meetings of the Audit, Governance and Standards Committee held on 3rd July 2014 and 25th September 2014 be received and adopted ;
- 2) the minutes of the meeting of the Planning Committee held on 8th October 2014 be received and adopted.

44. POLITICAL BALANCE

Members received the report of the Head of Legal, Equalities and Democratic Services setting out a revised political balance of the Council following the establishment of a new Political Group on the Council

Members' attention was drawn to an amendment to the report, in that the additional seat to be appointed to by the Redditch Democratic alliance was in respect of a place on the Licensing Committee rather than the Planning Committee.

RESOLVED that

- 1) the Political balance of the Committees of the Council be agreed as set out in paragraph 3.4 of the report; and
- 2) the appointment by the Redditch Democratic Alliance to the place on the Licensing Committee be noted.

45. URGENT BUSINESS - RECORD OF DECISIONS

There were no urgent decisions to note.

46. URGENT BUSINESS - GENERAL

There were no separate items of urgent business to consider at this meeting.

The Meeting commenced at 7.00 pm and closed at 8.35 pm

REDDITCH BOROUGH COUNCIL

COUNCIL

8th December 2014

43. IMPROVED PARKING SCHEMES

RECOMMENDED that

- 1) a virement of £139,000 be made from the Woodrow and Lodge Park Estate Enhancement Capital budgets to fund the completion of Schemes in Cropthorne Close, Bushley Close and Doverdale Close Woodrow; and
- 2) as part of the future capital bidding processes for 2015/16 and 2016/17 Members consider funding future 'Improved Parking Schemes' in: Exhall Close, Church Hill South; Drayton Close, Matchborough West; Astley Close, Woodrow; Mainstone Close, Winyates East; Fulbrook Close, Church Hill South; Garway Close, Matchborough East; and Felton Close, Matchborough East.

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EXECUTIVE COMMITTEE

Date

CAPITAL PROJECT - IMPROVED PARKING SCHEMES

Relevant Portfolio Holder	Councillor Greg Chance
Portfolio Holder Consulted	\checkmark
Relevant Head of Service	Head of Environmental Services
Ward(s) Affected	All Wards
Ward Councillor(s) Consulted	N/A
Key Decision	No

1. SUMMARY OF PROPOSALS

The Report enables Members to consider the virement of unused Capital monies from two Estate Enhancement Projects to allow the completion of the Woodrow Schemes A, B, C and D, as detailed in 3.8. Also to consider additional Schemes for inclusion within the Capital Programmes for 2015/16 and 2016/17.

2. RECOMMENDATIONS

- The Committee is asked to RECOMMEND:-2.1
 - 1) that a virement of £139,000 be made from the Woodrow and Lodge Park Estate Enhancement Capital budgets to fund the completion of Schemes in Cropthorne Close, Bushley Close and Doverdale Close Woodrow;
 - 2) that as part of the future capital bidding processes for 2015/16 and 2016/17 Members consider funding future 'Improved Parking Schemes' in Exhall Close, Church Hill South; Drayton Close, Matchborough West; Astley Close, Woodrow; Mainstone Close, Winyates East; Fulbrook Close Church Hill South; Garway Close, Matchborough East and Felton Close, Matchborough East.

3. KEY ISSUES

Financial Implications

- 3.1 The current Improved Parking Schemes' budget for the current year (2014/15) is set at £250,000 and will partially finance Schemes A, B, C and D, as detailed in 3.8. To date, £134,700 has been spent and Eckington Close has been completed
- 3.2 In addition, a virement is necessary, to provide a total of £139,000 from the Woodrow and Lodge Park Estate Enhancement Capital budgets, to complete the finance required for Schemes B, C and D. Winyates Estate Enhancement Capital

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budget is to remain, to cover works within Mordiford Close, should the ownership of the existing storage outhouses be established.

- 3.3 The reason for the budget underspend in the Woodrow and Lodge Park Estate Enhancement Capital Schemes, is due to the fact, that primarily associated with the latter scheme, there were a number of private garages that were sold as part of the Right to Buy legislation, that prevented the removal of many of the garage blocks. The location of these private garages meant that adjacent structures could not be removed without having an adverse effect on the retained garages' structural integrity.
- 3.4 Should Members wish to complete the remaining schemes listed within 3.8 for 2015/16 and 2016/17 then additional new capital funding will need to be considered and agreed.
- 3.5 Schemes E, F and G would require a new capital investment of £255,000 plus borrowing costs in 2015/16.
- 3.6 Schemes H, I, J and K would require a new capital investment of £210,000 plus borrowing costs in 2016/17.
- 3.7 The demolition of the garages and removal of resulting material to an approved tip, has been financed to date by the Housing Revenue Account (HRA). Consultation with the Head of Housing has confirmed that this practice will remain in place for all future Schemes.

Scheme	Reference	Undertaken within Financial Year
Eckington Close, Woodrow	A	2014/15
Cropthorne Close, Woodrow	В	2014/15
Bushley Close, Woodrow	С	2014/15
Doverdale Close, Woodrow	D	2014/15
Exhall Close, Church Hill South	E	2015/16
Drayton Close, Matchborough West	F	2015/16
Astley Close, Woodrow	G	2015/16
Mainstone Close, Winyates East	Н	2016/17
Fulbrook Close Church Hill South	I	2016/17
Garway Close, Matchborough East	J	2016/17
Felton Close, Matchborough East	K	2016/17

3.8

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Legal Implications

- 3.9 Under Section 151 of the Local Government Act 1972, the Local Authority must make arrangements for the proper administration of its financial affairs.
- 3.10 The legislation governing capital finance is set out in the Local Government Act 2003. The detail is provided in the Local Authorities (Capital Finance and Accounting) (England) Regulations 2003. This legislation introduced the new Prudential Capital Finance System which commenced on 1 April 2004.
- 3.11 The Prudential Capital Finance System allows Local Authorities to finance capital expenditure by borrowing without Government consent, to the extent that they can afford to.

Service/Operational Implications

- 3.12 Since 2009/10, the Council has allocated Capital Finance to enable Improved Parking Schemes to be undertaken, within various residential areas across the Borough. The majority of these Schemes are within Council owned estates, and include for the removal of blocks of garage structures, that were initially constructed by the then Development Corporation, before these assets were transferred to this Authority.
- 3.13 These garage structures, in the main, are used by residents for storage purposes, and are not utilised for their original purpose for garaging vehicles. The structures themselves require ongoing maintenance, such as replacement of roofs and doors, together with retification of various minor constructional faults.
- 3.14 The blocks of garages are unsightly and viewed by some residents as providing an environment for vandalism and anti-sociable behaviour.
- 3.15 The benefits of incorporating the removal of these structures into the Improved Parking Schemes are as follows:
 - 1) The unsightly blocks of garages are removed, providing a much more open and visually acceptable area for residents;
 - 2) Financial savings are made by the removal of the need for maintenance;
 - 3) The areas remaining from the removal of these structures are then converted to parking spaces for residents and visitors. As the former structures were rarely used for garaging vehicles, the new parking areas substantially increase the available numbers of car parking spaces the residential area;
 - 4) The risk of vandalism and anti-sociable behaviour around the garages would be removed.

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- 3.16 Where the current waste collection and recycling systems, particularly those affecting blocks of flats, are considered to be unsatisfactory, the opportunity is taken to install improved facilities, which benefits both residents and the Council's collection service alike. The relevant costs for such installations are met from other approved budgets.
- 3.17 The Schemes completed to date are as follows:
 - 1. Frankton Close, Matchborough West
 - 2. Langley Close, Matchborough West
 - 3. Eathorpe Close, Matchborough West
 - 4. Kineton Close, Matchborough West
 - 5. Grendon Close, Matchborough West
 - 6. Pedmore Close, Woodrow
 - 7. Treville Close, Winyates East
 - 8. Winyates Centre, Winyates East
 - 9. Wishaw Close, Greenlands
 - 10. Ladygrove Close, Greenlands
 - 11. Winstone Close, Lakeside
 - 12. Nos.144-156 Evesham Road, Headless Cross
 - 13. Nos.170-190 Evesham Road, Headless Cross
 - 14. Linton Close, Winyates East
 - 15. Upper Field Close, Church Hill North
 - 16. Aldington Close, Lodge Park
 - 17. Belbroughton Close, Lodge Park
 - 18. Chaddersley Close, Lodge Park
 - 19. Evenlode Close, Lodge Park
 - 20. Cyprus Avenue, Astwood Bank
 - 21. Gorsey Close, Astwood Bank

Customer/Equalities and Diversity Implications

- 3.18 Detailed consultations are undertaken before and after the construction works, with all residents of the area affected by such proposals. Where possible, suggestions received from residents which prove to be acceptable are included within the works. Overall, as the consultation exercise has confirmed, residents are extremely happy with these works.
- 3.19 During the initial consultation procedure, a number of residents do express a wish to continue to park their car in a garage. This can be secured by the retention of a small block of garages, that are in a structurally sound condition, and do not have a detrimental effect on our proposals.

4. RISK MANAGEMENT

4.1 The lack of availability of adequate numbers of car parking spaces is a common problem affecting a large number of areas. These Schemes not only remove

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unsightly and unused garage structures, but it also provides additional car parking spaces.

4.2 In undertaking these Schemes we are also safely removing unsatisfactory garage structures, many of which have asbestos roofs, and other unacceptable construction faults, that require costly maintenance.

5. <u>APPENDICES</u>

Parking Improvements' Assessment Matrix

6. BACKGROUND PAPERS

Relevant drawings showing past and present Scheme details

AUTHOR OF REPORT

Name: Pete Liddington email: <u>pete.liddington@bromsgroveandredditch.gov.uk</u> Tel: ext: 3638

Parking Improvements' Assessment Matrix

Introduction

The Improved Parking Scheme Matrix, assumes we are taking a holistic approach to the Proposed Scheme, to try and make the biggest positive change in the area for our finances.

This will include, improving safety by designing out crime, making improvements for the disabled in the area, additional vehicular accesses and improved access to disabled car parking spaces. In addition, improvements for waste collection facilities will achieve the aim of increasing more residents into recycling, and to try and minimise the loss of amenity space.

1. Parking Needs

This to be assessed by an evening visit, where the number of vehicles not parked in a space will be recorded, as will vehicles parked on the verge or doubled parked. This will be then presented as a total percentage of available off road parking to achieve the score;

2. Garage Condition

This to be assessed by the Housing Capital Team, where an average score will be assessed from all of the stock that would be demolished under the proposed Scheme. A score of 1 is equivalent to the stock being in perfect condition, with a score of 10 being the worst. Any holes in the roof or wall material will score 10. One Officer to undertake all surveys to ensure a consistency of scoring is achieved;

3. Visual Audit

This will include the total area of the site including the garage blocks, and will take place jointly by Community Safety and Engineering and Design, to assess the benefits of the Scheme. Deciding on how improving passive surveillance and the removal of dilapidated structures will improve the environment, and help to make the area safer and cleaner. This will be scored as 1, that being no improvement will be achieved, and a score of 10 being an achievement of a major improvement. Local Members are invited on this audit exercise to enable them to indicate particular areas of concern. Crime figures will be used as part of the visual audit.

4. Waste Collection

This covers possible improvements to waste collection, endeavouring to include as many residents as possible onto recycling collection and improving the present Service. Also included, is removing potential fire risk from where wheelie bins are stored, and helping to make the waste collection system more efficient, by having wheelie bin collection areas where bins can be grouped on the day of collection. This will be scored by the appropriate Olfficer.

5. Landscape Improvements

Any Landscape Capital Scheme can make a substantial improvement when work is undertaken in conjunction with Parking Improvement Schemes. The removal of shrubs where considered applicable can add substantial benefit with regards to passive surveillance.

MM/P2101

REDDITCH BOROUGH COUNCIL

COUNCIL

8th December 2014

47. FEES AND CHARGES

RECOMMENDED that

- 1) the fees and charges for 2015/16 as set out in Appendices 1-9 to the report be approved, other than in cases where:
- a) fees or charges are statutory;
- b) fees and charges are set externally; or
- c) other Council-approved circumstances apply; and
- 2) the Head of Leisure and Cultural Services has delegation to alter the Leisure fees and charges by a variation of up to 30%.

Agenda Item 8

REDDITCH BOROUGH COUNCIL

EXECUTIVE COMMITTEE

28th October 2014

FEES AND CHARGES REVIEW 2015/16

Relevant Portfolio Holder	Councillor John Fisher, Portfolio
	Holder for Corporate Management
Portfolio Holder Consulted	Yes
Relevant Head of Service Jayne Pickering	
Wards Affected	All Wards
Ward Councillor Consulted	N/A
Key Decision: No	

1. <u>SUMMARY OF PROPOSALS</u>

To present the proposed fees and charges for 2015/16 for the Council's chargeable services.

2. <u>RECOMMENDATIONS</u>

The Executive Committee is asked to RECOMMEND that

- 2.1 the fees and charges for 2015/16 as set out in Appendix 1-9 to the report be approved; other than in cases where:-
- a) Fees or charges are statutory,
- b) Fees and charges are set externally, or
- c) Other Council- approved circumstances apply.

2.2 That the Head of Leisure and Cultural Services has delegation to alter the Leisure fees and charges by a variation of up to 30%.

3. KEY ISSUES

- 3.1 Comments relating to the individual services are shown in the appendices where the fees and charges have reduced or remained the same.
- 3.2 It is proposed that the fees and charges be increase from 1st January 2015, where an invoice has not already been raised covering the last quarter of the financial year or if there is a contractual notice period preventing this.
- 3.3 All fees and charges will then become effective from 1st January each financial year from 1st January 2016.

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REDDITCH BOROUGH COUNCIL

EXECUTIVE COMMITTEE

28th October 2014

Financial Implications

- 3.4 The Council's Financial Regulation D11 requires an annual review of fees and charges to be undertaken. Traditionally, this review is carried out as part of the budget preparation cycle.
- 3.5 Officers have been asked to review all their Fees and Charges and it is recommended that they are increase by 3%. There is an increased income target of £97K for 2015/16 compared to 2014/15.

Building Control

3.6 An increasing number of customers are aware of the ability for local authorities to provide project specific quotations on request and the number of such requests is rising rapidly. It is proposed to continue with provision of site specific fees in accordance with The Building (Local Authority Charges) Regulations 2010 in those fee categories previously affected and to raise other specific declared fees by at least 3%.

Legal Implications

3.7 A number of statutes governing the provision of services covered by this report contain express powers or duties to charge for services. Where an express power to charge does not exist the Council has the power under Section 111 of the Local Government Act 1972 to charge where the activity is incidental or conducive to or calculated to facilitate the Council's statutory function. The details of the powers to levy particular charges may be obtained from the author of this report.

Service/Operational Implications

3.8 The Committee is asked to recommend the new fees and charges to be implemented from 1st April 2015.

Customer / Equalities and Diversity Implications

3.9 No implications have been identified.

4. <u>RISK MANAGEMENT</u>

If the Council's fees and charges are not increased at least in line with inflation each year then the level of subsidy will increase which has a direct impact on the level of Council Tax or the Housing Revenue Account.

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REDDITCH BOROUGH COUNCIL

EXECUTIVE COMMITTEE

28th October 2014

5. <u>APPENDICES</u>

- Appendix 1 Head of Leisure and Culture
- Appendix 2 Head of Community Services
- Appendix 3 Head of Environmental Services
- Appendix 4 Head of Regulatory Services
- Appendix 5 Corporate
- Appendix 6 Head of Customer Access and Financial Support
- Appendix 7 Head of Legal, Equalities and Democratic Services
- Appendix 8 Head of Housing Services
- Appendix 9 Head of Planning and Regeneration

6. BACKGROUND PAPERS

There were no background papers identified.

AUTHOR OF REPORT

Name:Sam MorganE Mail:sam.morgan@bromsgroveandredditch.gov.ukTel:(01527) 64252 ext 3790.

Reddicards	Current 2014/15	Proposed charge from 01/04/15	
Purchase of Reddicards	£ VAT Incl	£ VAT Incl	
Adult resident	27.30	28.00	
Family resident	37.00	38.00	
Couple resident	33.00	34.00	
Junior resident	19.50	20.00	
Adult non-resident	36.75	38.50	
Junior non-resident	25.75	27.00	
Family non-resident	53.00	55.50	
Adult concession	9.25	9.50	
Junior concession	9.25	9.50	
Family concession	13.60	14.00	
Seniors resident	9.25	9.50	
Student	9.25	9.50	
Disabled	9.25	9.50	
Commercial Block Booking Card	94.50	99.00	
Development Block Booking Card	36.00	37.00	

Leisure & Cultural Services

Agenda Item 8

Leisure & Cultural Services

Abbey Stadium and Kingsley

Senior denotes over 60STN – Subject to NegotiationRC – Reddicard

SERVICE CATEGORY	Current Charge 2014/15	Current Reddicard 2014/15	Current Concession 2014/15	Proposed charge from 2015	Proposed Reddicard from 2015	Proposed Concession from 2015
SPORTS - INDOOR FACILITIES HIRE OF FULL HALL (40 MINUTES)	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *
Abbey Stadium/Kingsley - Peak	78.00	52.00	39.00	82.00	54.50	41.00
Abbey Stadium/Kingsley - Off Peak	50.00	33.50	25.00	52.50	35.50	26.50
HIRE OF GYMNASIUM (40 MINUTES)						
Kingsley	32.15	21.40	16.05	34.00	22.50	17.00
Kingsley - Commercial	STN	STN		STN	STN	STN
BADMINTON (PER COURT 40 MINUTES)						
. ,	11 50	7.65	E 76	12.00	<u> </u>	6.00
Peak Off Peak	11.50 8.20	7.65		12.00 8.50	<u>8.00</u> 5.50	6.00 4.20
SQUASH (PER COURT 40 MINUTES)	0.20	0.40	4.10	0.50	0.00	4.20
Peak	9.35	6.30	4.80	9.50	6.50	5.00
Off Peak	9.35	5.05		9.50	5.20	4.00
ABBEY STADIUM-CENTRE MEMBERSHIPS	1.00	0.00	0.00	0.00	0.20	4.00
Single - Peak	32.00	n/a	n/a	32.00	n/a	n/a
Single - Off Peak	25.00	n/a		25.00	n/a	n/a
Joining Fee	25.00	n/a	n/a	25.00	n/a	n/a
Day Pass / Pay as you go	6.40	n/a	n/a	6.50	n/a	n/a
Exercise to Music Studio Session	4.50	n/a	n/a	4.50	n/a	n/a
Exercise to Music Studio Session (Les Mills)	5.50	n/a	n/a	5.50	n/a	n/a
TRAMPOLINING & GYMNASTICS – 10 WEEKS						
Abbey	65.50	43.50	32.50	67.50	44.50	33.50
YOGA						
Kingsley – Gentle Yoga Daytime PARTIES	3.90	2.60	1.95	4.00	2.70	2.00
Bouncy / Sports Castle Parties	141.00	94.00	70.50	145.50	97.00	73.00
JUNIOR NETBALL DEVELOPMENT (Kingsley)						
Netball	4.85	3.20	2.35	5.00	3.50	2.50
LEISURE TIME (Abbey)	4.65	3.10		5.00	3.20	2.50
SWIMMING						
Adult	4.70	3.10		5.00	3.20	2.50
Junior/Senior	4.70	3.10	2.40	5.00	3.20	2.50
Under 5's	FOC	FOC	FOC	FOC	FOC	FOC
Small Wet side party	46.50	n/a		48.00	n/a	n/a
Large Wet side party	92.00	n/a		95.00	n/a	n/a
Fun Inflatable Session	4.70	3.10		5.00	3.20	2.50
Ladies Night Kingsley-Pool Hire	4.70 47.50	3.10 		<u>5.00</u> 49.00	<u>3.20</u> n/a	2.50
Schools Hire	47.50					n/a n/a
Junior Swimming Lessons	60.00				41.00	31.00
One hour lane Hire	19.50	13.00		20.00	13.50	10.00
Adult Swimming Lessons – 30 mins	74.50				51.50	38.50
Abbey- Gala Hire - 3 hour duration	300.00					n/a
Abbey - Gala Hire - Additional Hour	50.00					n/a
Abbey - Gala Hire - Additional Hour Abbey - Pool Hire						
Abbey - Pool Hire Hire of Instructor	47.50 20.50				n/an/a	n/a n/a

Arrow	Vale
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SERVICE CATEGORY	Current Charge 2014/15	Current Reddicard 2014/15	Current Concession 2014/15	Proposed charge from 2015	Proposed Reddicard from 2015	Proposed Concession from 2015
SPORTS - INDOOR FACILITIES HIRE OF FULL HALL (40	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *
MINUTES)				-		
Arrow Vale - Peak	59.00		29.50	62.00	41.50	31.00
Arrow Vale - Off Peak	38.50	25.50	19.50	40.50	26.50	20.50
HIRE OF GYMNASIUM (40 MINUTES)						
Arrow Vale	32.15		16.05	34.00	22.50	17.00
Arrow Vale - Commercial	STN	STN	STN	STN	STN	STN
MOVEMENT & DANCE AREA (40 MINUTES)						
Arrow Vale	32.15	21.40	16.05	34.00	22.50	17.00
Arrow Vale – Commercial Hire	STN	STN	STN	STN	STN	STN
BADMINTON (PER COURT 40 MINUTES)						
Peak	11.50	7.65	5.75	12.00	8.00	6.00
Off Peak	8.20	5.45	4.10	8.50	5.50	4.20
SQUASH (PER COURT 40 MINUTES)						
Peak	9.35	6.30	4.80	9.50	6.50	5.00
Off Peak	7.60	5.05	3.80	8.00	5.20	4.00
TRAMPOLINING & GYMNASTICS – 10 WEEKS						
Arrow Vale	65.50	43.50	32.50	67.50	44.50	33.50
SPRINGS GYM (ARROW VALE)						
Induction *(VAT EXEMPT)	22.00	n/a	n/a	22.00	n/a	n/a
Pay as you go session	5.90		n/a	6.00	n/a	n/a
Arrow Vale Direct Debit Membership	16.00	n/a	n/a	16.00	n/a	n/a
Arrow Vale Memberships with Classes included	20.00	n/a	n/a	20.00	n/a	rUs
PARTIES						(
Bouncy / Sports Castle Parties	141.00	94.00	70.50	145.50	97.00	73.00
ARROW VALE ATP PITCH HIRE						C
One third pitch hire per hour	n/a	32.50	24.35	n/a	32.50	24.5

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SPORTS - OUTDOOR FACILITIES	Current Charge 2014/15	Current Reddicard 2014/15	Current Concession 2014/15	Proposed charge from 2015	Proposed Reddicard from 2015	Proposed Concession from 2015
GOLF	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *
18 hole Adult	14.00	11.00	9.00	14.00	11.00	9.00
9 hole Adult	10.50	8.00	7.00	10.50	8.00	7.00
18 hole Junior	9.50		6.00	9.50		6.00
9 hole Junior TENNIS (PER COURT 1 HOUR)	7.00	4.50	3.30	7.00	4.50	3.50
Adult	8.75	5.85	4.45	9.00	6.00	4.50
Junior (before 5.00 p.m.)	6.40					3.50
FLOODLIT AREA						
Abbey Stadium – ½ Pitch per hour	79.50	53.00	41.00	82.00	54.50	42.50
Abbey Stadium – with Changing Rooms per 90 mins	121.00	80.50	60.50	124.50	82.50	62.50
NETBALL COURT HIRE	34.50	23.00	17.00	35.50	24.00	17.50
ATHLETICS						
Adult - individual charge	6.20					
Junior - individual charge	2.70		1.35			1.50
Bromsgrove and Redditch- individual member	1.00	n/a	n/a	1.10	n/a	n/a
Bromsgrove & Redditch Athletics Club Events	4,434.00	n/a	n/a	4567.00	n/a	n/a
FOOTBALL - ADULT (INC. CHANGING FACILITIES)						
Abbey Stadium/Ipsley/Old Forge/Greenlands	80.00	53.00	n/a	82.50	54.50	n/a
FOOTBALL - JUNIOR (INC. CHANGING FACILITIES)						
Abbey Stadium/Morton Stanley Park/Ipsley/Old Forge/Greenlands/Kingsley	41.00	27.50	n/a	42.00	28.50	n/a
Abbey Stadium/Morton Stanley Park/Ipsley/Old Forge/Greenlands. Without changing faciliies.	27.00	18.00	n/a	28.00	18.50	n/a
Small Sided Football	13.50	9.05	n/a	14.00	9.50	n/a

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	Current 2014/15	Proposed charge from 15/16		
SPORTS DEVELOPMENT CHARGES	£ VAT Incl except *	£ VAT Incl except *		
Adult fitness Sessions	3.00	3.00		
Health & Well Being Sessions	2.00	2.00		
Curriculum Cost	18.00	19.00		
Schools Hire – lunchtime / after school sessions	20.00	21.00		
Inclusive Activities	2.00	2.00		
PSI Falls Prevention	2.50	2.50		
Activity Referral	25.00	25.00		
Junior Sports Sessions	3.00	3.00		

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SERVICE CATEGORY	Current Charge 2014/15	Current Reddicard 2014/15	Current Concession 2014/15	Proposed charge from 2015	Proposed charge from 2015	Proposed charge from 2015
YOUTH THEATRE CHARGES	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *	£ VAT Incl except *
10 week terms (Tues & Sat 2 hrs)	102.00	68.00	33.00	105.00	70.00	34.00
10 week terms (Mon 1 hr)	51.00	34.00	16.00	52.50	35.00	16.50
Optional Direct Debit Fee	6.00	6.00	6.00	6.00	6.00	6.00

£ VAT Incl except * (Per Hour) Function Rate 17.50	£ VAT Incl except * (Per Hour) Standard Rate 24.50 24.50	£ VAT Incl except * (Per Hour) Voluntary Rate 9.50	£ VAT Incl except * (Per Hour) Function Rate 17.50	£ VAT Incl except * (Per Hour) Standard Rate 23.00 26.00 27.50	10.00
		9.50	17.50	26.00	10.00
		9.50	17.50		
		9.50	17.50	27.50	N/A
17.50	24 50				
17.50	24 50				
17.50	24 50			23.00	12.30
17.50	21 50			26.00	13.00
	24.30	12.00	17.50		
				18.50	
				20.70	
15.50	19.50	9.50	15.50	22.00	N/A
				23.00	12.30
				26.00	13.00
17.50	24.50	12.00	17.50		
				20.70	
15.50	19.50	9.50	15.50		
(7.50	04.50		(7.50		
17.50	24.50	9.50	17.50		
47 50	04 50	0.50			
17.50	24.50	9.50	17.50	27.50	N/A
ture is to increase th		-		cilities and to ensure	unreasonably large
:t	15.50 17.50 17.50 ure is to increase ti	17.50 24.50 15.50 19.50 17.50 24.50 17.50 24.50 17.50 24.50 Proposed new prior ure is to increase the number of new "composed new prior	17.50 24.50 12.00 15.50 19.50 9.50 17.50 24.50 9.50 17.50 24.50 9.50 17.50 24.50 9.50 Proposed new pricing structure - See A ure is to increase the number of new "community venture st	17.50 24.50 12.00 17.50 15.50 19.50 9.50 15.50 17.50 24.50 9.50 17.50 17.50 24.50 9.50 17.50 17.50 24.50 9.50 17.50 17.50 24.50 9.50 17.50 Proposed new pricing structure - See Appendix 17.50 17.50	15.50 19.50 9.50 15.50 22.00 23.00 23.00 26.00 17.50 24.50 12.00 17.50 27.50 15.50 19.50 9.50 15.50 22.00 15.50 19.50 9.50 15.50 22.00 15.50 19.50 9.50 15.50 22.00 17.50 24.50 9.50 15.50 22.00 15.50 19.50 9.50 15.50 22.00 17.50 24.50 9.50 17.50 27.50 17.50 24.50 9.50 17.50 27.50 17.50 24.50 9.50 17.50 27.50 17.50 24.50 9.50 17.50 27.50 17.50 24.50 9.50 17.50 27.50 17.50 24.50 9.50 17.50 27.50 17.50 24.50 9.50 17.50 27.50



ENDIX 1 Palace Theatre	<u> </u>	Agei	
Main Theatre Performance / conference including 1 technician. Full lighting			1
and sound systems available. Please see the current Technical		ee Per Hour	
Specification. MINIMUM OF 8.5 HOURS	Cost	Disc. Local Community & charity rate (-15%)	
Mon - Thurs	£128.63	£110.00	
	£144.06	£123.25	
Fri - Sat	£145.00	£124.00	
Sun & Bank Holidays	£192.94 £193.00	£164.00 £164.00	
A besublast. Manales to Mada and as dations bins a set for a			
4 hour block - Monday to Wednesday daytime hires up to 5pm, Saturday up to 1pm and Monday to Wednesday evenings 6pm to 10pm. Local charity or a community group that is a member of the Air partnership only. Subject to negotion and availibility.1 member of staff only. For a public performance add the appropriate hourly rate for techn	£297.00	dditional fees	
For a public performance and the appropriate nourly rate for techn	lical Stall / FOR and a		
Full week hire (including technical, F.O.H manager, and box office for 1 hour up to the start of each performance), Full lighting and sound systems available. Please see the current Technical Specification. See below for additional fees and charges.	Cost per week	Disc. Local Community & charity rate (-15%)	
Up to 6 performances including Sunday get in 9am-6pm, Monday 10am-10:30pm, Tues to Sat performances 6-10.30pm and sat Mat 1 - 5pm (Sat until 11pm for get out). 49 hours of hire.	£4,725.00	£4,016.00	
The Room Upstairs and Bar Lounge (room only, for additional faci	lities available see be	low)	
The Room Upstairs Fee Per Hour MINIMUM 4 HOURS	Cost	Notes:	
Space Hirer (studio includes use of the sound system)	£13.00	1. Promotion and percentage Committee and Theatre Mana	
Arts and performance development activity arrangements are also ava the Theatre Team To Descuss agreements and availibility			ay a non-refundable payment of 50
Studio Technician (max 4 hr call)	£29.40	3. For all daytime studio and b box office team on (01527) 65	ar bookings please speak to the
WORKSHOP HIRE - per day (Appropriate certification proof must be shown to use the workshop machinery)	£114.00	4. Additional tech staff show c	all rate, minimum 4Hrs call
Theatre Tours (maximium 25 people per tour) - 1 hour tour	£80.00		
Additional Charges to all performances			
PRS fees (percentage of Net box office takings), unless written			
notification is provided from PRS then this will be charged	3%		
Credit Card Charges (percentage of Net box office takings)	3%		
Customer booking fee at box office (max. of £3 for any one booking)	£0.75		
Additional charges applicable to all hirer performances		Ex.Vat Price	
Marketing Bronze Package (see App 5 Publicity & Advertising	0105.00	01011-	
form for hirers for further info) Marketing Silver Package (see App 5 Publicity & Advertising form	£125.00	£104.17	
for hirers for further info) Marketing Gold Package (see App 5 Publicity & Advertising form	£325.00	£270.83	
for hirers for further info)	£400.00	£333.33	
The Room Upstairs event Listing in the Theatre Brochure for the relevant season, Includes free web site entry on receipt of your			
marketing	£42.00	£35.00	
1000 post out mail shot	£480.00		
A0 display front of building per week (max 4 weeks), FCFS Banner position front of building per week, FCFS	£10.00 £15.00	_	
Local press advertisement charged at cost + administration fee at:	10%	-	
Sale of merchandise at Theatre premises. (Percentage taken is gross			
of merchandise takings)	15%		
Additional Facilities / services available	054.00	-	
Bar Extension after performance Orchestra replacement. The company must provide at least two staff	£54.00		
to aid refitting of the orchestra PIT after the final performance. If this			
does not happen, the charge here will be included in your Bill per pit	040.00		
section Additional cleaning fee where premises are not left in a clean and tidy	£16.00	-1	
state. per room	£21.50		
Un-blocking of sinks or toilets (per toilet or sink)	£43.00		
Items hired or purchased from a third party on your behalf	Cost + 10%	_	
Portable Appliance Testing (PAT), per item	£4.50	-	
Tea / coffee per head (unlimited drinks per person). Photo-copying and printing A4 black and white	£1.75 £0.11	-	
Photo-copying and printing A4 colour	£0.22		

APPENDIX 1

Leisure & Cullung Ben 313es

Agenda Item 8

TEM	DAY PRICE	ONE WEEK
Star Cloth	£70.35	£200.55
Black Gauze	£34.65	£84.00
White Gauze	£34.65	£84.00
Tab Track	£33.00	£80.00
Red Tabs	£45.15	£135.45
Blue Tabs	£45.15	£135.45
Jem Techno Fog Machine	£14.70	£34.65
Under-stage Smoke System	£37.80	£101.85
Haze Machine	£14.70	£46.20
Baby Grand Piano tuning (additional tuning charge at cost)	£102.90	£302.40
Portable digital piano	£27.30	£80.85
Technics Key Board	£21.00	£61.95
Video / Data Projector	£84.00	£254.10
_aptop	£80.85	£233.10
Overhead projector (OHP)	£9.45	£24.15
Portable folding projector screen (approx 5 feet square)	£6.30	£16.80
Flip chart stand (Paper and pens are not provided)	£7.35	£21.00
White board	£11.55	£34.65
_ectern including microphones and lights	£48.30	£162.75
Radio Mics (Up to 4 handheld & 10 lapels)-per microphone-See note		
2	£21.00	£59.85
Music Stands (each) *	£3.15	£9.45
Conductor music stand *	£5.25	£16.80
Metro deck staging sections (2 m x 1 m) inc 18" or 1.5m Legs and		
skirts if requested	£10.50	£21.00
1 Metre hand rail section for above Rostra (5 available) (each)	£6.30	£11.55
2 Metre hand rail section for above Rostra (3 available) (each)	£10.50	£21.00
Curtain Rail	£35.00	£100.00

* Free to use for Disc. Local Community & charity rate hirers

Consumables:

Gaffa Tape	£7.88
LX tape	£1.68
PP3 Battery (each)	£3.15
AA battery (each)	£1.15
Additional Staffing	
Additional technical staff per hour (minimum 4 hour call)	£20.00

Notes:

1. Extra consumables for equipment can be supplied at cost plus 10% for administration costs. All equipment will be provided with one container.

2. Rechargable AA batteries suitable for use on Palace Theatre radio microphones and chargers are provided with all Radio Microphones, users must put batteries on charge and return back to the dimmer room after use. Any missing will be charged for at cost + 10%

3. Proof of appropriate certification must be shown to use Workshop machinery.

4. No equipment must be altered or modified in anyway.

5. Any damages to Palace Theatre Property must be paid for and will be re charged to the company at the costs charges to the Palace Theatre including any carriage where necessary.

Admission (individual)	Current 2014/15 charges £ VAT Incl except *		Proposed charge 2015/16 £ VAT Incl except *	Proposed Reddicard charge 2015/16 £ VAT Incl except *
Adult	4.75	3.50	4.90	3.95
Senior Citizen	3.70	2.50	3.80	2.60
Child	1.60	1.00	1.65	1.00
Family -up to 4 people	10.80	8.50	11.10	8.80
Wednesday ONLY* Non Reddicard holder prices apply	N/A	FREE	N/A	FREE
<u>Groups Bookings</u>				
Admission, refreshments and guided tour of one site	STN	STN	STN	STN
External talks + Costs	57.50	47.00	59.05	48.55
School Bookings				
Archaeological Activity Centre	36.00	N/A	37.05	N/A
Victorian role play	36.00	N/A	37.05	N/A
Victoria role play wheel unavailable	36.00	N/A	37.05	N/A
FM (history of needle-making	36.00	N/A	37.05	N/A
FM (processes & Machinery)	36.00	N/A	37.05	N/A
Local History of Redditch	36.00	N/A	37.05	N/A
Temporary exhibition with activities	36.00	N/A	37.05	N/A
Marketing/Business students	36.00	N/A	37.05	N/A
Teacher Led sessions	36.00	N/A	37.05	N/A
Special Needs Groups	FREE	FREE	FREE	FREE
Room Hire				
1/2 day all Other Groups	45.00	N/A	45.00	N/A
All day	75.00	N/A	75.00	N/A
Ground Event Hire	STN	STN	STN	STN

School Bookings remain the same in an attempt to encourage the business to grow - there were small signs of improvements last year and this needs to be sustained before increase can be levied

Allotment Charges

Size	Water	Concession	Current 2014/15	Proposed charge from
	With Water	None	74.00	76.00
	No Water	NOTE	61.00	63.00
Large (<254m2)	With Water	Concession	44.50	46.00
	No Water	COLCESSION	31.00	32.00
	With Water None	53.50	55.00	
Medium (>177<254m2))	No Water	NOTE	42.00	43.00
	With Water	Concession	32.00	33.00
	No Water	CONCESSION	21.50	22.00
	With Water	None	34.00	35.00
	No Water	NOTE	24.50	25.00
Small (>177m2)	With Water	Concession	21.50	22.00
	No Water	Concession	12.50	13.00

Redditch Outdoor Events & Outdoor Fitness– Hire of Parks and Open Spaces

	Current 2014/15						Proposed 2015/16								
	Comme	ercial Rates	Commu	unity Rates		s / Not For ganisations	Fairs & Circuses Min of 3 day Hire	Commer	cial Rates		munity ates	Charities Pro Organis	ofit	Fairs & Circuses Min of 3 day Hire	
	Per Hour	Per Day	Per Hour	Per Day	Per Hour	Per Day	Per Day	Per Hour	Per Day	Per Hour	Per Day	Per Hour	Per Day	Per Day	
Outdoor Event Space															
Small Attendance = 0- 99	£45.00	£225.50	£15.50	£77.50	£10.30	£51.50	£257.50	£46.50	£232.50	£16.00	£80.00	£10.50	£53.00	£265.00	
Medium Attendance = 100-499	£58.00	£289.50	£20.50	£103.00	£12.90	£64.50	N/A	£60.00	£298.00	£21.00	£106.00	£13.50	£66.50	N/A	_
Large Attendance = 500-1999	£71.00	£354.00	£26.00	£154.50	£15.45	£77.50	N/A	£73.50	£364.50	£27.00	£159.00	£16.00	£80.00	N/A	Pag
£250 - £1500 Bo	ond Paya	ble						£250 - £150	0 Bond Paya	able					φ
Outdoor Fitness Session - Commercial															36
Summer Fee (Apr to Sept)	N/A	£360.50	N/A	£257.50	N/A	N/A	N/A	N/A	£371.50	N/A	£265.00	N/A	N/A	N/A	
Winter Fee (Oct to Mar)	N/A	£154.50	N/A	£77.50	N/A	N/A	N/A	N/A	£159.00	N/A	£80.00	N/A	N/A	N/A	\checkmark
Annual Fee	N/A	£412.00	N/A	£309.00	N/A	N/A	N/A	N/A	£424.50	N/A	£318.50	N/A	N/A	N/A	5
Bandstand Hire T/Centre	N/A	Price on application	N/A	£25.00	N/A	£25.00	N/A	N/A	Price on application	N/A	£26.00	N/A	£26.00	-	ē

Band Stand

Criteria and eligibility guidance notes attached in events toolkit

Additional Costs for Outdoor Event Space:

- Set up and Clearance charged @ 50% of applicable rate
 Any event in excess of 1999 attendees is STN

Additional Costs for Outdoor Fitness Space:

> Set up and Clearance charged @ 50% of applicable rate

CIVIC SUITE COMMERCIAL CHARGES

	Current charge 2014/15	Proposed charge from 2015
Room	2014/15 £	£
Committee Room 1:	£	~ ~
4 hour minimum - daytime	48.50	50.00
8 hour minimum - daytime and/or evening	64.00	66.00
Committee Room 2/3:		
4 hour minimum - daytime	98.00	101.00
8 hour minimum - daytime and/or evening	139.00	143.00
Council Chamber:		
4 hour minimum - daytime	139.00	143.00
8 hour minimum - daytime and/or evening	227.00	234.00
Full Civic Suite: Monday to Saturday (including servery)		
4 hour minimum - daytime	227.00	234.00
8 hour minimum - daytime and/or evening	412.00	424.50
Full Civic Suite: Sunday - exceptional (including servery)		
4 hour minimum - daytime	242.00	266.00
8 hour minimum - daytime and/or evening	440.00	484.00
Equipment Hire		
OHP/Screen	20.50	21.00
TV/Video	20.50	21.00
Conferencing Sound System		
4 hour minimum - daytime	20.50	21.00
8 hour minimum - daytime and/or evening		
Flipchart stand		
4 hour minimum - daytime	6.70	7.00
8 hour minimum - daytime and/or evening	5.55	8.00
Other Fees		
Security	Market Rates	Market Rates
Retainer	210.00	220.50
CIVIC SUITE - REFRESHMENT CHARGES		
Teas and Coffees		
Internal - per cup	0.70	0.80
Commercial - per cup	0.90	1.00

Agenda Item 8

Appendix 1a

Briefing Note: Community Centre F&C Restructuring

The new proposed pricing structure is to increase the number of new "community venture start ups" hiring the facilities and to ensure unreasonably large profits are not made from Council owned and operated facilities by private enterprises.

Level 1 – Voluntary Rate

The criteria have been redefined including registered charities or non for profit organisations who provide free access to the end user. Pre schools have been removed from this price band. A proposed 3% increase throughout all centres recommended.

Level 2 – Standard Rate

The standard rate has been split into three categories dependant on the level of business. This has been designed to encourage new community venture start ups into the centres providing an affordable entry point until they reach a point where the business is established and sustainable. There some existing bookings that provide a local service but enjoy large attendances making large profits out of a council facility without the pressures of having building maintenance and cleaning costs or business tax. At present the standard rate is the same for a group working with 5 participants as it is for a group working with close to 100.

Level 2A – Business Start Up Rate,

This is a new fee. This rate would include new business and existing sessions who cater for no more than 15 participants. The additional income made from new business would outweigh the proposed lower standard fee. An average number of participants will be kept to ensure that the correct rate is charged. Once they reach the 15 threshold, they then become liable for the Level 2B rate

Level 2B – Standard Rate.

The middle band caters for those groups who work with 15 - 30 participants. This rate is an increase on the standard rate of 6%.

Level 2c – Established Group Rate

This rate caters for groups who charge an entry fee to more than 30 participants preventing them making huge profits from community buildings. There is a 6% increase on the new Standard Rate.

Level 3 – Function Rate

This rate remains unchanged. This is a target area that has potential to grow. Keeping the rate the same will ensure we are able to increase the number of function bookings.

Level 4 – Pre School Rate.

This is a new fee. At present, pre-schools are charged the voluntary rate. This proposal recognises the customer value of the provision but addresses the current inequities pre-school bookings accessing a voluntary rate when they operate as a business.

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Appendix 1a

Proposed Pricing Structure 2015/16 – Community Centres

Level 1 – **Voluntary Rate:** a registered charity <u>OR</u> Non-profitable organisation who provide free access to the service user.

Level 2A – **Business Start Up Rate:** A new business venture and/or an activity that attracts no more than an average of 15 participants where participants are charged to attend.

Level 2B – **Standard Rate:** An organisation or group that charges an attendance fee that attracts between 15 -30 participants.

Level 2C – **Established Group Rate:** An organisation or group that charges an attendance fee that attracts more than 30 participants.

Level 3 – Function Rate: A Closed or Private party booking.

Centre	Level 1	Level 2A	Level 2B	Level 2C	Level 3	Level 4
Batchley	£9.80	£23.00	£26.00	£27.50	£17.50	£10.00
Oakenshaw						
Small Hall Main Hall	£9.80 £12.40	£18.50 £23.00	£20.70 £26.00	£22.00 £27.50	£15.50 £17.50	£10.00 £13.00
Windmill						
Small Hall Main Hall	£9.80 £12.40	£18.50 £23.00	£20.70 £26.00	£22.00 £27.50	£15.50 £17.50	£10.00 £13.00
Winyates Barn	£9.80	£23.00	£26.00	£27.50	£17.50	£10.00
Winyates Green	£9.80	£23.00	£26.00	£27.50	£17.50	£10.00

Level 4 – Pre-School Rate: Rate for pre-school bookings.

REDDITCH BOROUGH COUNCIL

Community Services

Scale of Proposed Charges 2015

	Current 2014/15	Proposed charge from 2015
	£	£
Private Sector Housing		
House Fitness Inspections	105.00	108.00
Registration of housing in multiple occupation:		
per occupant - first property	86.00	89.00
per occupant - subsequent property	75.00	77.00
Service and Administration of Improvement,	24.00	25.00
Prohibition, Hazard Awareness or Emergency Measures Notices under Housing Act 2004	per hour + 10% Admin Charge Per Notice	per hour + 10% Admin Charge Per Notice
Enforcement of Statutory Notices, Supervision of Work in	Actual + 10%	Actual + 10%
Default etc	admin charge	admin charge

<u>Lifeline</u>

	a (= a	<u> </u>
Installation Fee - New Charge (Private & HRA)	21.50	22.15
Alarms private user pre April 2004 x 52 weeks*	2.55	2.55
Community Alarm Hire Private/self funder x 52 weeks	3.50	3.60
Key safes types 1 and 2	10% increase on manufacturers price at the time of purchase	10% increase on manufacturers price at the time of purchase
Extra pendants - private tenants	10% increase on manufacturers price at the time of purchase	10% increase on manufacturers price at the time of purchase
Extra pendants - council tenants	10% increase on manufacturers price at the time of purchase	10% increase on manufacturers price at the time of purchase

*This is a lifetime set price and cannot be increased

Hire Products

Hire of smoke alarm per week	1.10	1.15
CO2 Detector per week	1.10	1.15
Bogus Caller Panic Button	1.10	1.15
Flood Detector	1.10	1.15
Falls Detector	1.10	1.15
Additional pendant	1.10	1.15

Dial a Ride Service

Minibus - single journey	2.30	2.30
Concessionary fare	1.70	1.70

Agenda Item 8

Appendix 3

REDDITCH BOROUGH COUNCIL

Environmental Services

Scale of Proposed Charges 2015

	Proposed
Current	charge from
2014/15	2015
£	£

Bulky Household Waste

Proposed Charges

It is proposed that the following charges are trialled for the next year whilst we continue to learn more about the customers' nominal value whilst continung to improve operational charges would be the same across Bromsgrove and /Redditch

Bulky collection - single item*	7.50	7.75
Bulky collection - two items*	15.00	15.50
Bulky collection - three items* (reduced rate for 3 items)	20.00	20.50
or 10 Black Bags	20.00	20.50
Bulky collection - four items or more	Quotation	Quotation
Item inside house or garage	Quotation	Quotation
*Large item (all the items below to be quoted for		
independently depending on size, and weight and		
position of collection point).		
Garden Shed	Quotation	Quotation
- Piano	Quotation	Quotation
- Chest Freezer	Quotation	Quotation
- Large Cookers (Ranges)	Quotation	Quotation
- Green Houses	Quotation	Quotation
- Hazardous Oils (Special Collections) because of the	Quotation	Quotation
distance to dispose of them correctly	Quotation	Quotation
- over 10 x Black Bags	Quotation	Quotation
- Wheels, Tyres and other car parts	Quotation	Quotation
Orange sacks each	1.80	1.85

<u>MOT</u>

Class 4 (car)	Set by VOSA
Class 7 (van)	Set by VOSA
Class 5 vl (minibus)	Set by VOSA

VOSA have yet to set a revised charge.

Council have agreed that the workshop can increase fee in line with VOSA charges (rounde down to the nearest whole £) as VOSA change them.

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Environmental Services

Current	Proposed
2014/15	charge from
	2015
£	£

Supplies Service

On cost for cash sales	27%	27%
Logs per cubic metre per bag	17.50	18.00

Crematorium/Cemetery

Interment		
Full earth interment under 1 year (non resident only)	95.00	100.00
Full earth interment under 1 year (Redditch resident)	no charge	no charge
	-	

Interment 1 year to 16 years (non resident only)	135.00	145.00
Interment 1 year to 16 years (Redditch Resident)	no charge	no charge

Interment 17 years and over*

Single Depth	435.00	450.00
Double Depth	435.00	450.00

Interment of cremated remains *	170.00	185.00
Interment of cremated remains - non resident 16 or	70.00	70.00
Interment of cremated remains (Redditch Resident)	no charge	no charge

Charges for Burials

Exclusive Right of Burial for 75 years

In adult size grave*	1160.00	1200.00
In babies grave	230.00	240.00
In child's grave (4 x 2)	255.00	255.00
In ashes grave*	450.00	460.00
Adult size grave purchased in reserve*	0.00	0.00
Ashes Grave purchased in reserve*	0.00	0.00

* No more reserve plots available at Abbey Cemetery. This is because of the need to use existing capacity for people arranging the funeral for someone that has died and therefore need it now.

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Environmental Services

Current 2014/15	Proposed charge from
	2015
£	£

Extending Rights in existing grave for 25 years

In existing full earth grave	390.00	400.00
In child's grave	85.00	85.00
In ashes grave	150.00	155.00
Assignment of the exclusive right of a full earth reserved		
grave from resident to non -resident	2320.00	2400.00
Assignment of the exclusive right of a reserved cremated		
remains plot from resident to non resident	900.00	920.00
Assignment / Transfer of Exclusive Right	40.00	40.00
Scatter in grave (roll back turf)	80.00	80.00
Certified copy of entry in Register of Burials	20.00	20.00
Disinterment of Remains - Cremated Remains	220.00	230.00

Cemetery Memorials

Memorial application administration fee	90.00	90.00
Secure unstable memorial	70.00 - 120.00	75.00 - 125.00

The interment and exclusive right fee is trebled* in all cases where the deceased does not have a Redditch address, unless the grave was purchased by the deceased whilst living in Redditch.

Where there is a dispute Redditch Borough Council may require the family to provide proof of residence of the deceased.

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Environmental Services

Scale of Proposed Charges 2015

Current	Proposed
2014/15	charge from
	2015
£	£

Cremation related fees

(VAT - outside scope unless shown)

	-	
Cremation under 16 years (resident only)	No fee	No fee
Cremation under 1 year (non resident only)	60.00	60.00
Cremation 1 year to 16 years (non resident only)	100.00	105.00
Cremation 17+ years 8.30 am & 9.00 am (30min)	400.00	410.00
Cremation 17+ years 9.30 AND 10.15 am (45min)	525.00	530.00
Cremation 17+ years 11 am onwards (45min)	525.00	540.00
Weekday scattering of ashes from other Crematoria	55.00	55.00
Weekend scattering of ashes from other Crematoria	70.00	70.00
Weekday witness scattering of ashes	45.00	45.00
Weekend witness scattering of ashes	60.00	60.00
Certified extract from Register of Cremations	20.00	20.00
Replacement certificate of cremation	10.00	10.00
Organist's fee	On application	On application
Extra Service Time in Chapel	150.00	155.00
Use of chapel for burial service of child 16 or under (not		
RBC Cemeteries)	215.00	215.00
Use of Chapel for burial service (RBC Cemeteries)	150.00	155.00
Use of Chapel for burial service (not RBC Cemetery)		
8.30 and 9.00 am	525.00	410.00
Use of Chapel for burial service (not RBC Cemetery)		
9.30 and 10.15 am	-	530.00
Use of Chapel for burial service (not RBC Cemetery)		
11.00 am onwards	-	540.00
Use of chapel for burial service of child 16 or under		
(RBC Cemeteries)	70.00	72.00
Late arrival at Crematorium (only if service runs into next		
time slot)	150.00	155.00
Memorial service where cremation has taken place		
elsewhere.	250.00	250.00

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Environmental Services

Scale of Proposed Charges 2015

Current 2014/15	Proposed charge from 2015
£	£

Caskets

Wooden cremated remains casket	80.00	85.00
Baby caskets - Size A	роа	роа
- Size B	роа	роа
- Size C	poa	poa

Wesley music additional options

CD of chapel service (tbc)	45.00	45.00
DVD of Chapel service (tbc)	55.00	55.00
Webcast of Chapel service (tbc)	65.00	65.00

Memorials

The following charges are VAT inclusive -

Book of Remembrance - Name + 1 line	80.00	80.00
Each additional line in the Book	30.00	30.00
Miniature Book of Remembrance - Name + 1 line	70.00	70.00
Remembrance Card - Name + 1 line	35.00	35.00
Additional lines in miniature and cards	25.00	25.00
Crests - Floral depiction	50.00	50.00
- Badge or other	60.00	60.00

Wall Plaques – Internal

Indoor single (12" x 3") - 5 year lease	160.00	160.00
Indoor single (12" x 3") - 10 year lease	260.00	260.00
Indoor single (12" x 3") - 20 year lease	360.00	360.00
Indoor double (12" x 6") - 5 year lease	260.00	260.00
Indoor double (12" x 6") - 10 year lease	360.00	360.00
Indoor double (12" x 6") - 20 year lease	460.00	460.00

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Environmental Services

Scale of Proposed Charges 2015

Current	Proposed
2014/15	charge from
	2015
£	£

Outdoor Wall Plaques

5 year lease	180.00	180.00
10 year lease	280.00	280.00
20 year lease	380.00	380.00
Photo or motif	150.00	150.00

Bird Bath Memorial

5 year lease

Size 1 - small	180.00	180.00
Size 2	200.00	200.00
Size 3	220.00	220.00
Size 4	240.00	240.00
Size 5 - large	260.00	260.00

10 year lease

Size 1 - small	280.00	280.00
Size 2	300.00	300.00
Size 3	320.00	320.00
Size 4	340.00	340.00
Size 5 - large	360.00	360.00

20 year lease

Size 1 - small	380.00	380.00
Size 2	400.00	400.00
Size 3	420.00	420.00
Size 4	440.00	440.00
Size 5 - large	460.00	460.00
Motif	100.00	100.00

Additional inscription on plague	80.00	80.00

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Environmental Services

Scale of Proposed Charges 2015

Current	Proposed
2014/15	charge from 2015
£	£

Memorial Plaque extension fee

5 years ONLY	120.00	125.00
10 years	150.00	N/A
20 years	260.00	N/A

withdrawn option to extend for 10 and 20 years due to the

Purchase of memorial plaque (bronze) 120.00 120.00
--

Current 2014/15	Proposed charge from
	2015
£	£

Parking Fines PCN's On Street

70.00	70.00
35.00	35.00
50.00	50.00
25.00	25.00
	70.00 35.00 50.00 25.00

These charges will increase if the charge remains unpaid after the 28 days given on the NTO (Notice to Owner)

Agenda Item 8

Appendix 4

REDDITCH BOROUGH COUNCIL

Regulatory Services

Current	Proposed
2014/15	charge from
	2015
£	£

Dog Warden

(VAT outside scope) (fees agreed with contractor)

1.03

Recharged at	Recharged at
Cost	Cost
25.00	25.00
12.00	12.00
30.00	30.00
25.00	25.00
10.00	10.00
	Cost 25.00 12.00 30.00 25.00

* No charge for a first offence to those on icnome related means tested benefits

Licences

(VAT outside scope)		
Riding Establishments	161.00	170.00
Riding Establishment - Vet fees / Animal welfare visit if	Recharged at	Recharged at
applicable charged at cost	cost	cost
Pet Shops - Initial	103.00	110.00
Pet Shops - Renewal	103.00	110.00
Pet Shops - Vet fees / Animal welfare visit if applicable	Recharged at	Recharged at
charged at cost	cost	cost
Dog Breeding - Initial	103.00	110.00
Dog Breeding - Renewal	103.00	110.00
Dog Breeding - Vet fees/Animal welfare visit if applicable	Recharged at	Recharged at
charged at cost	cost	cost
Animal Boarding - Initial	103.00	110.00
Animal Boarding - Renewal	103.00	110.00
Animal Boarding - Vet fees/Animal welfare visit if	Recharged at	Recharged at
applicable charged at cost	cost	cost
Dangerous Wild Animals - Initial	168.00	175.00
Dangerous Wild Animals - Renewal	168.00	175.00
Dangerous Wild Animals - Vet fees/Animal welfare visit if	Recharged at	Recharged at
applicable charged at cost	cost	cost

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Regulatory Services

	Current 2014/15	Proposed charge from
	£	2015 £
	4	~
Annual Street Trading Consent - Food - Initial - per		
annum	1,418.00	1,418.00
Annual Street Trading Consent - Food - Renewal - per		
annum	1,301.00	1,301.00
Annual Street Trading Consent - Non Food - Initial - per		
annum	1,183.00	1,183.00
Annual Street Trading Consent - Non Food - Renewal -		
per annum	1,064.00	1,064.00
Acupuncture, Tattooing, Ear Piercing and Electrolysis		
- Premises	122.00	125.00
- Practitioners	80.50	82.00
Control of Sex Establishments	979.00	979.00
Scrap Metal Dealers Act 2013		
- Site Licence (New)	290.00	290.00
Per Additional Site	150.00	150.00
- Collectors Licence (New)	145.00	145.00
- Site Licence (Renewal)	240.00	240.00
Per Additional Site	150.00	150.00
- Collectors Licence (Renewal)	95.00	95.00
- Variation of Licence	65.00	65.00
- Copy of Licence (if lost or stolen)	25.00	25.00

Other Environmental Health Fees

ISS Certs Condemned Food*	67.00	67.00
Food Hygience Basic Course fee	62.00	62.00

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Regulatory Services

Current 2014/15	Proposed charge from
	2015
£	£

Hackney Carriages & Private Hire Vehicles

(VAT outside scope)		
Hackney Carriage Vehicle Licence per annum (2005/06		
charge excludes vehicle testing)	258.65	258.65
Hackney Carriage Driver's Licence - per annum	56.85	56.85
Private Hire Operator's Licence - per annum		
- (1 vehicle)	164.00	164.00
- per each additional vehicle	16.40	16.40
Private Hire Vehicle Licence per annum (2005/06 charge		
excludes vehicle testing)	258.65	258.65
Private Hire Driver Licence - per annum	56.85	56.85
Dual Hackney Carriage and Private Hire Driver's Licence		
- per annum	83.00	83.00
Knowledge test		20.00
Administration Charge - new applications	35.00	35.00
Transfer of plate - per transfer	47.00	47.00
Replacement Vehicle Plates	18.70	18.70
Replacement Driver's Badge (card)	11.00	11.00
Amendment to paper licence - eg change of address		10.50
DVLA Enquiry - Electronic	5.50	5.50
DVLA Enquiry - Paper	10.50	10.50
CRB Disclosure	50.00	50.00

Premises Licence

Theft, loss etc of premises license summary	10.50	10.50
Application for a provisional statement where premises		
being built etc.	315.00	315.00
Notification of change of name or address	10.50	10.50
Application to vary licence to specify individual as		
premises supervisor	23.00	23.00
Application for transfer of premises licence	23.00	23.00
Interim authority notice following death etc of license		
holder	23.00	23.00

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Regulatory Services

Current	Proposed
2014/15	charge from
	2015
£	£

Club Premises Certificates

Theft, loss etc. of certificate or summary	10.50	10.50
Notification of change of name or alteration of rules of		
club	10.50	10.50
Change of relevant registered address of club	10.50	10.50
Theft, loss etc of temporary event notice	10.50	10.50
Theft, loss of personal notice	10.50	10.50
Duty to notify change of name or address	10.50	10.50
Pight of freeholder ato to be notified of licensing matters		
Right of freeholder etc to be notified of licensing matters	21.00	21.00

Additional fee for events or premises with 5000+ people ranging from £1,000 to $\pounds64,000$ for 90,000 and over

Gambling Act Permit Fees

Licensed Premises Gaming Machine Permit

Occasion on which fee may be payable]	
Grant	150.00	150.00
Existing operator grant	100.00	100.00
Variation	100.00	100.00
Transfer	25.00	25.00
Annual Fee	50.00	50.00
Change of name	25.00	25.00
Copy of Permit	15.00	15.00

Licensed Premises Automatic Notification Process

Occasion on which fee may be payable		
Grant	50.00	50.00

Agenda Item 8

REDDITCH BOROUGH COUNCIL

Regulatory Services

Current	Proposed
2014/15	charge from
	2015
£	£

Club Gaming Permits

Occasion on which fee may be payable		
Grant	200.00	200.00
Grant (Club Premises Certificate holder)	100.00	100.00
Existing operator grant	100.00	100.00
Variation	100.00	100.00
Renewal	200.00	200.00
Renewal (Club Premises Certificate holder)	100.00	100.00
Annual Fee	50.00	50.00
Copy of Permit	15.00	15.00

Club Machine Permits

Occasion on which fee may be payable		
Grant	200.00	200.00
Grant (Club Premises Certificate holder)	100.00	100.00
Existing operator grant	100.00	100.00
Variation	100.00	100.00
Renewal	200.00	200.00
Renewal (Club Premises Certificate holder)	100.00	100.00
Annual Fee	50.00	50.00
Copy of Permit	15.00	15.00

Family Entertainment Centre Gaming Machine Permit

Occasion on which fee may be payable		
Grant	300.00	300.00
Existing operator grant	100.00	100.00
Change of name	25.00	25.00
Renewal	300.00	300.00
Copy of Permit	15.00	15.00

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REDDITCH BOROUGH COUNCIL

Regulatory Services

Current 2014/15	Proposed charge from
	2015
£	£

Prize Gaming Permits

Occasion on which fee may be payable		
Grant	300.00	300.00
Existing operator grant	100.00	100.00
Change of name	25.00	25.00
Renewal	300.00	300.00
Copy of Permit	15.00	15.00

Small Lottery Registration (set by legislation)

Occasion on which fee may be payable		
Grant	40.00	40.00
Annual fee	20.00	20.00

Premises Licence Fees

Adult Gaming Centre

Occasion on which fee may be payable	7	
Grant	1,216.00	1,216.00
Annual Fee	626.00	626.00
Variation	626.00	626.00
Transfer	730.00	730.00
Application for Provisional Statement	1,216.00	1,216.00
Licence Application (Provisional Statement Holders)	730.00	730.00
Copy of Licence	36.00	36.00
Notification of Change	61.00	61.00
Application by Re-instatement	730.00	730.00

REDDITCH BOROUGH COUNCIL

Regulatory Services

Current	Proposed
2014/15	charge from 2015
	2015
£	£

Bingo Premises

Occasion on which fee may be payable		
Grant	2,128.00	2,128.00
Annual Fee	626.00	626.00
Variation	1,064.00	1,064.00
Transfer	730.00	730.00
Application for Provisional Statement	2,128.00	2,128.00
Licence Application (Provisional Statement Holders)	730.00	730.00
Copy of Licence	36.00	36.00
Notification of Change	61.00	61.00
Re-instatement Fee	730.00	730.00

Temporary Event Use Notice

Occasion on which fee may be payable		
Grant	304.00	304.00

Family Entertainment Centre

Occasion on which fee may be payable]	
Grant	1,216.00	1,216.00
Annual Fee	578.00	578.00
Variation	626.00	626.00
Transfer	608.00	608.00
Application for Provisional Statement	1,216.00	1,216.00
Licence Application (Provisional Statement Holders)	608.00	608.00
Copy of Licence	30.50	30.50
Notification of Change	61.50	61.50
Application by Re-instatement	596.00	596.00

REDDITCH BOROUGH COUNCIL

Regulatory Services

Current 2014/15	Proposed charge from
2014/10	2015
£	£

Betting Premises (excluding tracks)

Occasion on which fee may be payable		
Grant	1,817.00	1,817.00
Annual Fee	364.00	364.00
Variation	908.00	908.00
Transfer	727.00	727.00
Application for Provisional Statement	1,817.00	1,817.00
Licence Application (Provisional Statement Holders)	727.00	727.00
Copy of Licence	30.50	30.50
Notification of Change	61.50	61.50
Application by Re-instatement	730.00	730.00

REDDITCH BOROUGH COUNCIL

Regulatory Services

Premises Licences & Club Premises Licensing Act 2003

The fees for applications for new licenses, or variations are set according to the rateable value of the premises to be licensed

Band	Rateable	Initial Fee	Annual	Initial Fee	Annual
	Value		Charge		Charge
A	0 - 4,300	100.00	70.00	100.00	70.00
В	4,301 - 33,000	190.00	180.00	190.00	180.00
С	33,001 - 87,000	315.00	295.00	315.00	295.00
D	87,001 - 125,000	450.00	320.00	450.00	320.00
E	125,001 & over	635.00	350.00	635.00	350.00

For premises whose business is mainly alcohol-related (not Registered Clubs) fees for Premises in Band D and E are as follows

Band	Rateable Value	Initial Fee	Annual Charge	Initial Fee	Annual Charge
D(x2)	87,001 - 125,000	900.00	640.00	900.00	640.00
E(x2)	125,001 & over	1,905.00	1,050.00	1,905.00	1,050.00

Personal Licence	£37.00 for 10 years	37.00
Temporary Event Notice	£21.00 per notice	21.00

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Appendix 5

REDDITCH BOROUGH COUNCIL

Corporate Scale of Proposed Charges 2015

	Current 2014/15	Proposed charge from 2015
	£	£
Corporate Charges		
Photocopying per copy		
A4 (black & white)	0.25	0.25
A4 (colour)	0.40	0.40
A3 (black & white)	0.35	0.35
A4 binding	1.75	1.80
A4 plastic cover	1.25	1.30
A3 (colour)	0.70	0.70
A2 (black and white)	0.60	0.60
A2 (colour)	Variable rate	Variable rate
A1 (black and white)	1.05	1.10
A1 (colour)	Variable rate	Variable rate
A0 (black and white)	1.85	1.90
A0 (colour)	Variable rate	Variable rate

Other Corporate Charges

Сору Р60	5.40	5.50
Replacement ID badge	5.40	5.50
Attachment of Earnings per deduction	1.05	1.10

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541.00

433.00

560.00

450.00

Appendix 6

REDDITCH BOROUGH COUNCIL

Customer Access & Financial Support

Scale of Proposed Charges 2015

	Current 2014/15	Proposed charge from 2015
	£	£
<u>Revenues</u> Court Costs		
Council Tax		
Summons	48.50	50.00
Liability Order	26.00	27.00
Magistrates Court Fee	3.00	3.00
<u>NNDR</u>		
Summons	48.50	50.00
Liability Order	26.00	27.00
Magistrates Court Fee	3.00	3.00
<u>Property Services</u> (all exclusive of VAT)		
Minor Land Sales Request for Information	43.50	45.00
Minor Land Sales Full Application	324.00	330.00

Advertising - Estimated Fee

Surveyors Fees - Estimated Fee

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Appendix 7

REDDITCH BOROUGH COUNCIL

Legal, Equalities and Democratic Services

Scale of Proposed Charges 2015

	Current 2014/15	Proposed charge from 2015
	£	£
Legal Costs		
Mortgage Redemption Fee	58.50	60.50
Second Mortgage questionnaire	40.50	41.50
Surrender of Garage Lease	67.00	69.00
Discount questionnaire	30.50	31.50
Leasehold Questionnaire	54.00	55.50
Notice of Postponement during Right to Buy	22.50	23.00
Notice of Postponement post Right to Buy	30.50	31.50
Re-mortgage	52.50	54.00
Consent for alterations to former Council house/flat	136.00	140.00
Retrospective Consent for alterations to former Council		/
house/flat	170.00	175.00
Garden licence - initial administration fee (plus annual	70.00	70.00
fee)	70.00	72.00
Deed of Grant/Easement	331.00	341.00
* Liconco to Accian	331.00	341.00
* Licence to Assign * Rent Deposit Deed	331.00	341.00
•	331.00	341.00
 * Authorised Guarantee Agreement * Licence for Alterations 	331.00	341.00
* Licence to Sub-let	331.00	341.00
* Deed of Variation	331.00	341.00
* Grant of Lease	433.00	446.00
* Deed of Surrender	331.00	341.00
* Please note that each document shall be charged for	331.00	341.00
separately, except where one transaction involves more		
than two documents, in which case fees will be capped		
at £750.00		
Tenancy at Will	331.00	341.00
Renewal of Lease	331.00	341.00
Minor land sales - legal fees	433.00	446.00
Major land sales - legal fees	0.5% of the purc a minimum cha	• •

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REDDITCH BOROUGH COUNCIL

Legal, Equalities and Democratic Services

Scale of Proposed Charges 2015

Current 2014/15	Proposed charge from
2014/15	2015
£	£

Diversion of Footpath under Section 257 of the Town &		
Country Planning Act	1823.10	1880.00
Freehold reversions - admin fee	331.00	341.00
Copy of lease (up to 25 pages)		
Copies of RTB service charges (up to last three years)	Standard photocopying	
Extra copies of valuation - S.125 Notice	charge for no & size of pages	

Section 106

Private Owner	454.00	467.50
Each additional unit added (up to a maximum of £1,500)		
*	57.00	58.50
100% Affordable housing schemes	852.00	877.50
Deed of Variation		333.50
Fee for agreeing a unilateral undertaking	324.00	333.50

* Please note that for complex 106 agreements charges may be calculated based at the Law Society regional rates for legal work to reflect the time taken to complete the negotiations and drafting. Fees calculated under this provision may exceed £1,500

VAT payable on all fees and charges

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REDDITCH BOROUGH COUNCIL

Legal, Equalities and Democratic Services

Scale of Proposed Charges 2015

LOCAL LAND CHARGES

Search Type	Fee	Fee
Official Certificate of Search (LLC1) only	25.00	26.00
CON29R Enquiries of Local Authority (2007)		
- Residential	83.00	85.00
- Commercial	122.00	126.00
Standard Search Fee: LLC1 and CON 29R combined		
- Residential	108.00	111.00
- Commercial	147.00	152.00
CON 290 Optional enquiries of Local Authority (2007)		
(Questions 4,5,6,8,9,11,15) per question	11.50	12.00
(Questions 7,10,12,13,14,16-21) per question	6.00	6.00
(Question 22)	23.00	24.00
Extra written enquiries (Refer to Worcestershire County		
Council for Highways enquiries)	45.50	47.00
Each additional parcel of land (LLC1 and CON29R)	21.00	22.00
Refresher Search	37.00	38.00
Expedited (within 48 hrs)	N/A	30.00

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Appendix 8

REDDITCH BOROUGH COUNCIL

Housing Services

Scale of Proposed Charges 2015

	Current 2014/15	Proposed charge from 2015
	£	£
(VAT outside scope unless otherwise stated)		
Dispersed Units		
Water charge - per week	4.55	4.70
Service Charge - per day		
Minimum Charge	12.10	12.50
Maximum Charge	13.20	13.50
Service Charges		
Three Storey Flats*	6.40	6.60
Woodrow Estate	3.40	3.50
Evesham Mews	5.60	5.75
St David's House	22.00	25.00
Queen's Cottages	22.00	25.00
Replacement Key Fobs (each)	10.00	10.50
Sheltered Scheme (VAT inclusive) Use of washing machines	2.20	2.30
	2.20	
Use of washing machines		1.90
Use of washing machines Use of drying machines	1.80	2.30 1.90 14.00 10.50
Use of washing machines Use of drying machines Use of guest bedrooms per night	1.80 13.50	1.90 14.00
Use of washing machines Use of drying machines Use of guest bedrooms per night Use of communal lounge	1.80 13.50	1.90 14.00 10.50 8.00
Use of washing machines Use of drying machines Use of guest bedrooms per night Use of communal lounge St David's House	1.80 13.50 10.00	1.90 14.00 10.50 8.00
Use of washing machines Use of drying machines Use of guest bedrooms per night Use of communal lounge St David's House Heating charge	1.80 13.50 10.00 7.00	1.90 14.00 10.50 8.00
Use of washing machines Use of drying machines Use of guest bedrooms per night Use of communal lounge St David's House Heating charge Water charge Laundry Charge	1.80 13.50 10.00 7.00 3.10	1.90 14.00 10.50 8.00 4.00
Use of washing machines Use of drying machines Use of guest bedrooms per night Use of communal lounge St David's House Heating charge Water charge	1.80 13.50 10.00 7.00 3.10	1.90 14.00 10.50 8.00 4.00

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REDDITCH BOROUGH COUNCIL

Housing Services

Scale of Proposed Charges 2015

	Current 2014/15	Proposed charge from 2015
	£	£
	·	•
Bredon House	1	
Gas boiler and cooker F1/1(A)	7.75	
Gas boiler and cooker F1/1(B)	7.75	
Gas boiler and cooker F3/BS	7.75	0.00
Gas boiler and cooker F1/2P	8.65	8.90
Malvern House		
Gas boiler and cooker F1/BS	7.85	8.10
Gas boiler and cooker F1/1	8.25	8.50
Gas boiler and cooker F1/2	8.75	9.00
Mendip House		
Gas boiler & electric cooker F1/B3	7.20	7.40
Gas boiler & electric cooker F1/1	8.85	9.10
Bredon House		
Gas boiler & electric cooker F1/1(A)	5.45	5.60
Gas boiler & electric cooker F1/1(B)	5.55	
Gas boiler & electric cooker F3/BS	5.55	
Gas boiler & electric cooker F1/2P	6.30	6.50
Malvern House		
Gas boiler & electric cooker F1/BS	5.65	5.80
Gas boiler & electric c ooker F1/1	5.75	5.90
Gas boiler & electric cooker F1/2	6.50	6.70
Garage Rents		
Garages	7.70	7.95
Que Durite	0.00	0.00

Garages	7.70	7.95
Car Ports	2.90	3.00
Non Council Tenants plus VAT	9.25	9.55

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REDDITCH BOROUGH COUNCIL

Housing Services

Scale of Proposed Charges 2015

Current 2014/15	Proposed charge from 06.04.2015
£	£

Rechargeable Repairs

5 1		
Boarding up a domestic property:		
Minimum charge	21.00	21.50
Maximum charge	Full cost	Full cost
Glazing:		
Minimum charge	43.50	45.00
Maximum charge	Full cost	Full cost
Lock replacement:		
Minimum charge	24.50	25.00
Maximum charge	Full cost	Full cost
Larger repairs (eg door, w/c replacement):		
Minimum charge	One third	One third
Maximum charge	Full cost	Full cost
Out of Hours call out	33.00	34.00

St Davids House Luncheon Club

Residents	3.60	4.00
Non Residents (Over 60) (inc VAT)	4.60	5.00
All Others (inc VAT)	5.85	6.10
Drinks	0.50	0.60

Home Support Service

Weekly well being telephone call	3.70	3.80
Weekly well being home visit	6.00	7.25
Weekly Individual Support visiting service	14.20	14.50

Tenants' Support - St David's House/Queen's Cottages

Full Charge	33.00	36.00

Landlords References

Landlords References	50.50	52.00

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Appendix 9

REDDITCH BOROUGH COUNCIL

Planning and Regeneration

Scale of Proposed Charges2015

Current	Proposed
2014/15	charge from
	2015
£	£

Charges include VAT unless stated

DEVELOPMENT PLAN DOCUMENTS

Previous Local Plans

Borough of Redditch Local Plan No.1:		
Written statement and proposals map	9.90	10.20
Borough of Redditch Local Plan No.2:		
Written statement and proposals map	25.50	26.30
Inspectors Report (1993 & 1995)	5.85	6.00

Local Development Framework Documents (LDF)

Borough of Redditch Local Plan No.3:		
Written statement and proposals map	62.50	64.40
Inspectors Report	31.00	31.90
Local Development Scheme (LDS)	18.50	19.10
Statement of Community Involvement (SCI)	18.50	19.10
Scoping Report for Development Plan Documents	18.50	19.10

Monitoring Documents

Housing Commitments in Redditch Borough since 1 April		
1996	30.50	31.40
Housing Completions on Large and Small Sites in		
Redditch Borough since 1 April 1996	30.50	31.40
Replacement Dwellings Monitoring since 1 April 1996	30.50	31.40
Annual Commitments & Completions on Small Windfall		
Sites since 1 April 1996	30.50	31.40
Provision of Affordable Housing since 1 April 1996	30.50	31.40
Employment Land Supply in Redditch Borough since 1		
April 1996	30.50	31.40
Annual Monitoring Report	30.50	31.40

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REDDITCH BOROUGH COUNCIL

Planning and Regeneration

Scale of Proposed Charges 2015

Current	Proposed
2014/15	charge from
	2015
£	£

Other Documents		
Feckenham Housing Needs Assessment	6.20	Actual Cost
Redditch Housing Needs Assessment	12.50	Actual Cost
Residential Urban Capacity Study	43.00	Actual Cost
Open Space Needs Assessment	43.00	Actual Cost
Schedule of Buildings of Local Interest	30.50	Actual Cost
North West Redditch Master Plan Documents		
- Report	18.50	Actual Cost
- Transport Report Appendix	12.50	Actual Cost
- Landscape Appendix	1.50	Actual Cost
Supplementary Planning Documents/ Guidance		
Affordable Housing Provision (2000)	18.50	Actual Cost
Encouraging Good Design	18.50	Actual Cost
General Mobility Housing - Design Standards	5.85	Actual Cost
General Mobility Housing - Needs Assessment	3.10	Actual Cost
Employment Land Monitoring (SPG)	18.50	Actual Cost
All new Supplementary Planning Documents (SPD's)	18.50	Actual Cost
Development Management Charges		
High Hedge Complaints	217.00	224.00
Residential Development/Development site Area/Proposed Gross Floor Area		
1-4 dwellings/0.5ha	281.00	289.00
- Additional meeting (after first three)	112.00	115.00
5-9 dwellings/0.6 - 0.99ha	564.00	581.00
- Additional meeting (after first three)	112.00	115.00
10-49 dwellings/1.0 - 1.25ha	1126.00	1160.00
- Additional meeting (after first three)	563.00	580.00
50-199 dwellings/1.26 - 2.0ha	2252.00	2320.00
- Additional meeting (after first three)	833.00	858.00
200+ dwellings/more than 2ha	3378.00	3479.00
- Additional meeting (after first three)	1126.00	1160.00

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REDDITCH BOROUGH COUNCIL

Planning and Regeneration

Scale of Proposed Charges 12015

Current 2014/15	Proposed charge from 2015
£	£

Business Centres		
Fax - Outgoing		
UK	0.85	0.90
Europe & Eire	1.55	1.60
North America	1.75	1.80
Other	2.65	2.75
Fax - Incoming	0.60	0.60
Secretarial		
- minimum charge	9.80	10.10
- charge per hour	12.00	12.35
Postal Address Facility - per month	43.00	44.30
Telephone Divert:		
Normal - per quarter	110.00	113.30
Gold - per quarter	208.00	214.25
Photocopying:		
A4 single side	0.10	0.10
A4 double side	0.15	0.15
A3 single side	0.25	0.25
A3 double side	0.30	0.30
Photocopying:		
A4 single side - non tenants	0.20	0.20
Conference Room (per hour):		
Rubicon Tenants	9.80	10.10
Rubicon Non Tenants	19.50	20.10
Greenlands Tenants	11.00	11.35
Greenlands Non Tenants	22.00	22.65

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REDDITCH BOROUGH COUNCIL

Planning and Regeneration

Scale of Proposed Charges 2015

Current 2014/15	Proposed charge from2015
£	£

OUTDOOR MARKET RENTS (VAT exempt)

Stall or flower pitch - no electricity		
Licensed Traders:		
Monday	14.50	15.00
Tuesday	16.00	16.50
Thursday & Friday	16.00	16.50
Saturday	25.00	26.00
Casual Traders:		
Monday	18.50	19.00
Tuesday	20.50	21.00
Thursday & Friday	21.00	21.50
Saturday	32.50	33.50
Van Pitch or food trailer - with electric		
Licensed Traders:		
Monday	28.00	29.00
Tuesday	30.50	31.50
Thursday & Friday	32.00	33.00
Saturday	38.50	39.50
Casual Traders:		
Monday	36.50	37.50
Tuesday	40.00	41.00
Thursday & Friday	41.50	42.50
Saturday	50.50	52.00

Seasonal discounts for all licensed stall holders/licensed van pitches will be applied at the rate of 15% in January, February and March to all the above rents

Agenda Item 8

Planning and Regeneration Scale of Proposed Charges 2015

BUILDING CONTROL - APRIL 2015 - VAT AT 20%

b) You don't have to pay charges if the work will provide access to Explanatory notes: 1 Before you build, extend or convert a building to which the a building or is an extension to store medical equipment or building regulations apply, you or your agent must submit a provide medical treatment facilities for a disabled person. In order Building regulations application. to claim exemption, an application must be supported by appropriate evidence as to the nature of the disabled persons The charge you have to pay depends on the type of work, the number of separate properties, or the total floor area. disability. In these regulations, a 'disabled person' is a person who is described under section 29(1) of the National Assistance Act 1948 You can use the following tables with the current charges regulations to work out the charges. If you have any (as extended by section 8(2) Mental Health Act 1959). difficulties, please do not hesitate to call us. 4 You have to pay VAT for all local authority Building Regulation 2 The charges are as follows. Category A: New domestic homes, flats or conversions etc charges, except for the regularisation charge. VAT is included in the Category B: Extending or altering existing homes attached fees. Category C: Any other project including commercial or 5. Regularisation applications are available for cases where industrial projects etc. unauthorised building work was undertaken without an application. Individually determined fees are available for most projects. Such work can only be regularised where the work was undertaken We would be happy to discuss these with you if you require. after October 1985 and not within the last 6 months. The Authority

In certain cases, we may agree that you can pay charges in instalments. Please contact us for further discussions

3 Exemptions and reductions in charges.

a) If your plans have been approved or rejected, you won't have to pay again if you resubmit plans for the same work which has not started, provided you resubmit with 3 years of the original application date.

is not obliged to accept Regularisation applications. Regularisation application fees are individually determined. Please contact us to discuss regularisation application fees.

6. Reversion applications. Where the control of a building project passes from a third party to the Council a reversion application will be required. Reversion application fees are individually determined.

Other information:

These notes are for guidance only and do not replace Statutory Instrument 2010 number 0404 which contains the full statement of the law, and the Scheme of Recovery of Fees dated April 2014. These guidance notes refer to the charges that you have to pay for building control services within 2 North Worcestershire

Telephone payments are accepted. Please contact the relevant payment centre with your address and card details:

Bromsgrove 01527 881402

Redditch 01527 64252

TABLE A: STANDARD CHARGES FOR THE CREATION OR CONVERSION TO NEW HOUSING

Number of Properties	Application charge from 2015 £	Regularisation charge from2015 £	Regularisation charge from 2015 £
1	Please ring for quote	Please ring for quote	Please ring for quote
2	Please ring for quote	Please ring for quote	Please ring for quote
3 or more	Please ring for quote	Please ring for quote	Please ring for quote

TABLE B: DOMESTIC EXTENSIONS TO A SINGLE BUILDING

	Application Charge		Regularisation Charge		Additional Charge	
	Agreed charge 1st April 2014 (incl VAT)	Proposed charge from 2015 (Incl VAT)	Agreed charge 1st April 2014 (No VAT payable)	Proposed charge from 2015 (No VAT Payable)	Agreed charge 1st April 2014 (incl VAT)	Proposed charge from2015 (Incl VAT)
	£	£	£.	£	£	£
Garage Conversion to habitable room	300.00	310.00	Please contact us	Please contact us	120.00	230.00
Extension project up to 10sq.m floor area	415.00	Please contact us	Please contact us	Please contact us	120.00	230.00
All other extensions	Please contact us	Please contact us	Please contact us	Please contact us	within provided quote	within provided quote
Loft Conversions	Please contact us	Please contact us	Please contact us	Please contact us	within provided quote	within provided quote
Detached garage over 30sq.m floor area	Please contact us	Please contact us	Please contact us	Please contact us	within provided quote	within provided quote
Electrical works by non-qualified electrician	295.00	305.00	Please contact us	Please contact us	N/A	N/A
Renovation of thermal element	165.00	170.00	Please contact us	Please contact us	N/A	N/A
Installing steel beam(s) within an existing house	165.00	145.00	Please contact us	Please contact us	N/A	N/A
Window replacment	165.00	170.00	Please contact us	Please contact us	N/A	N/A
installing a new boiler or wood burner etc.	230.00	240.00	Please contact us	Please contact us	N/A	N/A

TABLE C: ALL OTHER WORKS - ALTERATIONS

	Application Charge		Regularisation Charge		
Estimated cost of work	Agreed charge 1st April 2014 (incl VAT)	Proposed charge from2015	Agreed charge 1st April 2014 (No VAT payable)	Proposed charge from 2015	
	£	£	£	£	
£0 to £5,000	please contact us	please contact us	please contact us	please contact us	
£5,001 to £15,000	please contact us	please contact us	please contact us	please contact us	
£15,000 and above	please contact us	please contact us	please contact us	please contact us	

For Office or shop fit outs, installation of a mezzanine floor and all other work where the estimated cost exceeds £50,000, please contact the Building Control Office on 01527 881402 for a competitive quote

These charges have been set on the following basis:

1. That the building work does not consist of, or include innovative or high risk construction techniques and / or duration of the building work from commencement to completion does not exceed 12 months

2. That the design and building work is undertaken by a person or company that is competent to carry out the relevant design and building work. If they are not, the building control service may impose supplementary charges.

enda Item 8 If you are selling a property that has been extended or altered, you need to provide evidence to prospective durchasers that any refeva building work has been inspected and approved by a Building Control Body. That evidence is in the form of a Building Regulations Completion / Final Certificate and / or an Approval or Initial Notice (called the 'authorised documents' in the Home Information Pack Regulations).

Legal entitlement to a Completion Certificate is subject to conditions. In cases where the Council is not told that building work is completed. Legal entitlement to a Completion Certificate is subject to conditions. In cases where the Council is not told that building work is completed, or the building is occupied without addressing outstanding Building Regulation matters, a certificate is not issued. Despite the best efforts of the Council's Building Control Surveyors, many home owners who undertake building works fail to obtain a Completion Certificate and their application is archived. A fee is payable to re-open archived building regulations applications for the purposes of issuing a completion certificate.

Other charges are payable where we are asked to withdraw a Building Regulations application and refund fees, or asked to re-direct inspection fee invoices. Fees are payable in cleared funds before the release of any authorised documents or other actions listed below.

DESCRIPTION	Agreed charge 1st April 2014	Proposed charge from 2015
ARCHIVED APPLICATIONS Process request to re-open archived building control file, resolve case and issue completion certificate Each visit to site in connection with resolving archived building	£40 administration fee	£49 administration fee
control cases	£62 per site visit	£64 per site visit
WITHDRAWN APPLICATIONS Process request With additional fees of	£40 administration fee	£49 administration fee
Withdraw Building Notice application where no inspections have taken place	refund submitted fee less admin fee	refund submitted fee less admin fee
Withdraw Building Notice application where inspections have taken place	refund submitted fee less admin fee, less £62 per site visit made	refund submitted fee less admin fee, less £64 per site visit made
Withdrawn Full Plans application without plans being checked or any site inspections being made	refund submitted fee less admin fee	refund submitted fee less admin fee
Withdraw Full Plans application after plan check but before any inspections on site	refund inspection fee (where paid up-front) less admin fee	refund inspection fee (where paid up-front) less admin fee
Withdraw Full Plans application after plan check and after site inspections made	refund any paid inspection fee less admin fee, less £62 per site inspection made	refund any paid inspection fee less admin fee, less £64 per site inspection made
RE-DIRECT INSPECTION FEES / ISSUE COPY DOCUMENTS		
Process request to re-invoice inspection fee to new addressee	£40 administration fee	£49 administration fee
Optional Consultancy Services	£72.00 per hour	Please contact us

Charges note

Under the Building (Local Authority Charges) Regulations 2010 local authority building control is not permitted to make a profit or loss. The service is to ensure full cost recovery and no more. Any surplus or loss made against expenditure budgets is to be offset against the following years fees and charges setting. This

draft set of fees and charges reflects the surplus income projected to have arisen by the end of 13/14 across the shared service. In addition, the level of competition from the private sector needs to continually defended against therefore it is proposed to curtail both the extent of fee categories published and to make extensive use of the fact that legislation now allows local authorities to offer site specific quotations for building regulations applications. In addition expenditure of the service has reduced since the creation of a shared service resulting in a reduction in the hourly rate charged by the service.

Agenda Item 8



REDDITCH RARAUGH CAUACI

Overview and Scrutiny Committee

Tuesday, 21st October, 2014

MINUTES

Present:

Councillor Jane Potter (Chair), Councillor Gay Hopkins (Vice-Chair) and Councillors Joe Baker, Michael Braley (substituting for Councillor Paul Swansborough), David Bush, Andrew Fry, Carole Gandy, Alan Mason, and Nina Wood-Ford (substituting for Councillor Pat Witherspoon)

Also Present:

Councillor Phil Mould

Officers:

S Hanley, J Pickering, J Godwin, J Willis, L Tompkin, A Wyre and C Walker

Democratic Services Officers:

J Bayley and A Scarce

EXTRACT FROM THE MINUTES

40. FEES AND CHARGES REPORT - PRE-SCRUTINY

Members received the Fees and charges Report for pre-scrutiny and were advised that the Heads of Service had been invited to attend and would highlight any fees and charges which had increased outside of the standard 3 per cent. It was anticipated that these new rates would be set with effect from 1st January 2015 and in future would be reviewed every calendar year as opposed to financial year. The average 3 per cent increase would provide a total income of around £100,000 which would be included within the Medium Term Financial Plan.

Leisure and Cultural Services

Officers highlighted a number of areas where an increase of slightly more than 3 per cent had been put in place and informed Members that often this was purely to round up (or in a small number of cases down) the amounts charged to make this manageable, particularly

<u>____</u>

Chair

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Overview and Scrutiny

Committee

Tuesday, 21st October, 2014

for reception at the leisure centres, when providing people with change. A number of items in respect of block booking had increased by around 5 per cent, and it was explained that as these bookings involved between 10-12 people, the increase per head equated to only a relatively small amount.

Members questioned the increase in Swimming Lessons, particularly those for Juniors, in light of the recent water related fatalities. It was felt that by holding the price of at least the Junior Swimming Lessons that the Council could show that they were acknowledging the concerns around water safety and acting on them. The Committee discussed whether the potential to make no increase had been considered and the role of the schools in teaching young people to swim. Officers explained that under Key Stage 2 there was a level of competence which pupils were expected to reach (to be able to swim 25m). It was understood that the schools had various funding streams available to them to provide this activity, but each school had different arrangements and it was often the cost of transporting pupils to the swimming baths, which had an impact on the lessons they provided. It was believed that parents often used the swimming lessons provided by the Council to supplement those provided by the schools.

The following areas were highlighted and discussed in respect of Leisure and Cultural Services fees and charges:

- The use of the rounding up and rounding down process.
- Charges for Sports Development services in order for people to be given the opportunity to participate in leisure activities in the community.
- The new pricing policy for community centres implemented in order to encourage new groups to develop and grow by initially paying a reduced rate. A sampling exercise had been carried out as part of this process.
- Increase in allotment charges. It was confirmed that discussions with users and allotment groups had taken place.
- Increase in civic suite commercial charges and the overhead costs incurred when hired out at the weekend.
- Reduced hire rates for community groups.

Community Services

The Committee was informed that all increases were within the 3 per cent threshold. It was noted that there had not been an increase in the fees for the Dial a Ride service. Members were advised that it had been agreed with service users that an increase would be implemented every three years in line with inflation.

Overview and

Scrutiny

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Environmental Services

Officers highlighted the following points within the report:

- For the bulky household waste service an instance quote could be provided.
- The lack of space within the cemetery. There was confusion in respect of the interment of cremated remains and Officers agreed to provide further clarification for Members outside of the meeting.
- Reduction in charge for use of chapel for burial service at off peak times.

Worcestershire Regulatory Services

Officers highlighted the following matters in relation to the fees and charges for Worcestershire Regulatory Services:

- The increases for Pet Shops, Dog Breeding and Animal Boarding were 6 per cent and this was to ensure they were comparable with the rates charged by the rest of the County.
- In respect of Hackney Carriages and Private Hire Vehicles a charge had been introduced for the Knowledge Test to cover administration.
- The remainder of the charges were set by statute and therefore no changes had been made.

Corporate, Customer Access and Legal and Democratic Services

Members were informed that there were no changes to the Corporate Charges. In respect of the Customer Access and Financial Support charges, Surveyors Fees had increased by 3.9 per cent to reflect the cost of the service.

It was highlighted that there was now a charge for a Deed of Variation which referred to complex s106 agreements and this charge had not previously been made.

Housing Services

Officers informed Members that there were no significant changes to the charges for Housing Services other than those in respect of St David's House, which had previously been agreed.

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Planning and Regeneration

Officers highlighted the following matters:

- The move to charging the actual cost of providing documents, for example the schedule of buildings of local interest for less than the current cost.
- The availability of documents via the internet free of charge.
- The inclusion of an additional charge in respect of domestic extensions to a single building. This charge related to the need to employ an outside contractor to certify for example electric work which had not been fitted by a professional electrician.
- The increase in charges for archived applications was above 3 per cent and due to remote storage of these documents.
- Members were reminded that the Building Control department was not able to either make a loss or a profit from the charges it made for services.

In respect of recommendation 2 in the main report, Officers explained that due to the commercial nature of the business of Leisure and Cultural Services by granting the Head of Service delegated powers to change the fees it enabled him to ensure that for example the Sports Hall at the Abbey Stadium could be utilised at a reduced rate on a Friday evening, thereby allowing the Council to maximise usage of the facility.

RECOMMENDED that

- 1) the rate for Junior Swimming Lessons remain at the current 2014/15 rate;
- 2) the fees and charges for 2015/16 as set out in Appendix 1-9 of the report be approved, subject to the recommendation detailed above, other than in the cases where;
 (a) Fees or charges are statutory,
 - (b) Fees and charges are set externally, or
 - (c) Other Council approved circumstances apply; and
- 3) the Head of Leisure and Cultural Service be given delegation to alter the leisure fees and charges by a variation of up to 30%.

The Meeting commenced at 7.00 pm and closed at 9.37 pm

REDDITCH BOROUGH COUNCIL

COUNCIL

8th December 2014

57. PUBLIC SERVICE NETWORK COMPLIANCE

RECOMMENDED that

- 1) there be an increase to the 2014/15 Capital Programme of £74,000 to be funded from borrowing;
- the revenue implication of £18,000 per year, as detailed in paragraph
 4.1 of the report, be added as a revenue pressure from 2015/16; and
- 3) £10,000 be released from balances in 2014/15 to fund the associated revenue costs.

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Public Services Network compliance at RBC Executive Committee

03/11/2014

Public Services Network compliance at RBC

Relevant Portfolio Holder	Cllr John Fisher
Portfolio Holder Consulted	Yes
Relevant Head of Service	Head of Transformation & OD - Deb Poole
Ward(s) Affected	N/A
Ward Councillor(s) Consulted	No
Key Decision / Non-Key Decision	Non-Key Decision

1. PURPOSE

1.1 To update the Executive Committee on the requirement to achieve compliance with the Public Services Network (formerly known as the Government Secure eXtranet) and to seek approval for the release of funds for year 2014/15 to maintain compliance in the current financial year.

This is the second stage of the work required and further funding will be needed to achieve full compliance in 2015 and 2016. These additional financial implications will be included in the budget setting process for 2015/16.

2. <u>RECOMMENDATIONS</u>

It is requested that Executive:

- 2.1 Recommend the approval of an increase to the 2014/15 capital programme of £74K to be funded from borrowing.
- 2.2 Recommend that the revenue implication of £18K per be added as a revenue pressure from 2015/16 (as detailed in 4.1)
- 2.3 Recommend the release of £10K from balances in 2014/15 to fund the associated revenue costs

3. BACKGROUND

- 3.1 The Council has successfully migrated its connection from the Government Secure eXtranet (GSX) to a new, secure, UK Government network, the Public Services Network (PSN). This followed the investment approved by Members in January 2014.
- 3.2 Unlike previous GSX compliance regimes, the Cabinet Office has taken a zerotolerance approach to compliance, and is advising local authorities that they will lose their connection to the PSN should they not fully adhere to all PSN requirements.
- 3.3 As outlined in the previous paper to members (Jan 2014), there is now further funding required to maintain PSN compliance.

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Public Services Network compliance at RBC Executive Committee

03/11/2014

- 3.4 As previously mentioned the Cabinet Office have moved to a 'zero tolerance' position on compliance. This means that unless the Council can demonstrate that it has addressed the Governments concerns, they will cease our connection to the Public Services Network.
- 3.5 If the Council were to be disconnected this would prevent RBC from managing citizens benefits, transferring secure information with our partners such as the Police and the NHS, managing secure emails and access to secure government web sites. In addition information from the Individual Electoral Registration (IER) which became live in June 2014 is required to be transmitted over the PSN.
- 3.6 Accurate costs for this second stage of work could not have been included in the previous report to members in January 2014, as this year's audit had not been completed at that point and therefore the budget implications were unknown. However, it was reported in the document that additional funding would be required.
- 3.7 Following the successful completion of the previous audit resulting in PSN compliance being awarded, this years audit has been on-going since February with 155 new high priority items requiring a corrective measure or mitigation. To gain an accurate cost for attaining the second year of PSN compliance, the high priority items have been worked on and where possible resolved without cost leaving the major items listed in section 4.3, that require funding outlined in this paper. A similar process will happen again next year but until that audit is complete, it is not possible to ascertain the issues that will be raised and therefore any potential cost to resolve.

An example of the 155 new problems that have been corrected without the need for additional funding are :-

- Old Version of Blackberry Enterprise Server
- Network Vulnerable to NetBIOS Spoofing
- VNC Service Does Not Require Authentication

As the Corporate network is a shared resource across Redditch and Bromsgrove Councils, the issues found and resource required to correct them is shared equally across both Authorities.

4. <u>KEY ISSUES</u>

Financial Implications

4.1 The schedule at Appendix 1 details the costs for 2014/15 associated with achieving compliance with the PSN. The analysis shows £73,888 capital funding required together with revenue costs of £10,408. There will be a further

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Public Services Network compliance at RBC Executive Committee

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additional revenue costs from 15/16 of £17,600 to support the repayment of the principal and the interest payments, this has been calculated using the estimated life of the asset which is 5 years and will be included into the revenue pressures on the 2015/16 budget and onward. Whilst this report concentrates on the immediate requirement to demonstrate our commitment to maintaining compliance it is important to note that the long term solution has further cost implications.

These costs are based on **current PSN** requirements as determined by Central Government. However, these requirements change constantly so the financial implications may increase in future as the Cabinet Office continues to change the specification.

Legal Implications

4.2 There are implications regarding the Data Protection Act should staff not use the PSN to exchange private, confidential or sensitive information with our partners.

Service / Operational Implications

- 4.3 The solution will require several changes to the way we operate including:
 - PSN requires that we migrate from the widely used desktop environment, Windows XP, to a later version to maintain the application of security patches once support for XP ends in April 2015. Work to test all the business applications we currently use has started and will continue between now and planned completion in March 2015.
 - Microsoft support for the server operating system, Windows 2003, used on the majority of our servers at Redditch, ends in July 2015 and the project to replace this needs to begin as soon as possible.
 - An upgrade of key business applications such as the Finance, Leisure and Housing systems. These are being managed by departments directly and the costs do not form part of this report.

Customer / Equalities and Diversity Implications

4.4 During the work to patch and upgrade the servers and applications there will be breaks in the availability of the technical systems which may impact on service delivery to the customer. Details of the scheduled works have been discussed with system administrators and Heads of Service. Regular communication briefs have been sent out to staff and placed on the ORB (intranet) and where possible, works are being carried out after hours or during weekends to minimise the impact on services. However, given the quantity of patches to be applied and the tight timescales, some work will have to be done during core hours.

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5. <u>RISK MANAGEMENT</u>

- 5.1 The PSN compliance criteria change on a regular basis. Consequently there is a risk that even if the Authority commits to the spend and business changes mentioned in this report, that it could still fail future compliance audits and require additional spend and further business changes to ensure PSN access.
- 5.2 There are significant risks to business if we do not achieve compliance particularly in relation to the Benefits Service and the Elections Service. Loss of our connection would also have a detrimental effect on data sharing between the Council and other public bodies e.g.: the Police, NHS etc.
- 5.3 In order to help with the management of these risks the PSN Code of Connection compliance has been added to the Corporate Risk Register.

6. <u>APPENDICES</u>

Appendix 1 – PSN Budget Pressures RBC

7. BACKGROUND PAPERS

None

AUTHOR OF REPORT

Name: Deb Poole Email: <u>d.poole@bromsgroveandredditch.gov.uk</u> Tel: 01527 881256 Name: Mark Hanwell Email: <u>markhanwell@bromsgroveandredditch.gov.uk</u> Tel.: 01527 881248

PSN Budget Pressures Redditch Borough Council

	RBC Year 2 Capital	Ongoing Revenue
1 100 Devices to replace Computers running XP	• £53,238	£9,408
This will replace all the old PC's at RBC not capable of running Windows 7.		
The key benefit of the soltion is that the devices have a useful lifespan of		
over 10 years as apposed to PC's that typically last 3-5 years.		
2 Server 2003 - 2012 License costs	£10,650	
This will enable the current server hardware to be utilized with the latest		
server operating system and enable the security patches to be applied for		
a further 10 years.		
3 Additional Server Host to enable upgrades	£10,000	£1,000
New operating systems and the upgraded business applications that will run on		
them require additional resource to do so effectively. This item will add that capacity to the current environment.		
Total	£ 73,888	£ 10,408

Please note. Additional funding may be required in future years if the Cabinet Office apply additional rules to maintain compliance.

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COUNCIL

8th December 2014

58. LOCAL COUNCIL TAX SUPPORT SCHEME

RECOMMENDED that

no changes be made to the Council Tax Support Scheme for 2015/16, other than to allow for the future 'uprating' of some of the figures to take account of other national changes in benefits and allowances.

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EXECUTIVE COMMITTEE

25th November 2014

LOCAL COUNCIL TAX SUPPORT SCHEME 2015/16

Relevant Portfolio Holder	Cllr John Fisher
Portfolio Holder Consulted	Yes
Relevant Head of Service	Amanda de Warr
Ward(s) Affected	All
Ward Councillor(s) Consulted	None Specific
Key Decision / Non-Key Decision	Key Decision

1. <u>SUMMARY OF PROPOSALS</u>

- 1.1 Government changes to the benefits scheme in relation to Council Tax required the Council to introduce an annual Council Tax Support Scheme. This scheme must be reviewed annually and agreed by Council.
- 1.2 The draft scheme was agreed by Executive on 28th October 2014 which presentment no change to the existing scheme, other than small amendments required due to changes in other benefits and personal allowances.
- 1.3 Following consultation on the draft scheme Members are now asked to consider the final scheme.

2. <u>RECOMMENDATIONS</u>

The Executive Committee is asked to RECOMMEND that

2.1 No changes be made to the Council Tax Support Scheme for 2015/16, other than to allow for the future 'uprating' of some of the figures to take account of other national changes in benefits and allowances.

3. KEY ISSUES

Financial Implications

- 3.1 As Members are aware, changes were made to the Council's Local Council Tax Support Scheme with effect from April 2014, which resulted in support being capped at 80% of Council Tax liability so that all working age claimants would pay a minimum of 20% towards their Council Tax Liability.
- 3.2 Changes to the support scheme in April 2014 offset an estimated funding gap in 2014/15 of £65k for Redditch Borough Council.
- 3.3 It is proposed that there are no changes to the <u>level</u> of support provided by the Council, but that the various allowances be uprated in line with the Secretary of

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State's annual announcement. This will ensure that the scheme remains in line with other benefits.

Legal Implications

- 3.4 On 1 April 2013 Council Tax Benefit was abolished and replaced by a new scheme of Council Tax support called "Council Tax Support Schemes". Under s13A and Schedule 1A of the Local Government Finance Act 1992 (inserted by s10 Local Government Act 2012), each local authority was required to make a Council Tax Support Scheme specifying the reductions which are to apply to the amounts of council tax payable.
- 3.5 Statutory Instrument 2012/2885, "The Council Tax Reduction Schemes (Prescribed Requirements)(England) Regulations 2012" ensured that certain requirements prescribed by the Government were included in each Scheme (subsequently amended by S.I. 2012/3085)
- 3.6 As the billing authority the Council is required by the Local Government Finance Act 2012 to consider whether to revise its scheme or to replace it with another scheme, for each financial year.
- 3.7 The Authority must make any revisions to the Scheme no later than 31 January in the financial year preceding the one when it will take effect, so that it will be necessary for the Council's 2015/16 scheme to be in place by 31st January 2014.
- 3.8 Instruction is received from the Department of Work and Pensions on an annual basis, of changes to benefits rates and personal allowances. These must be taken into account for housing benefit calculations and it is good practice to applied to the Local Council Tax Support Scheme

Service / Operational Implications

- 3.9 Collection rates and recovery processes have been closely monitored to help understand the impact of the changes made in April 2014.
- 3.10 Collection rates have not been significantly negatively impacted.
- 3.11 There has been an increase in recovery action and there were a higher number of cases that reached final reminder or summons stage. However, evidence suggests that this is starting to level out and arrangements are in place, and being upheld, with many householders.
- 3.12 There has been a substantial increase in payments received through our cash offices, as the majority of residents are paying their council tax.

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- 3.13 A very small number of customers contacted us directly to apply for hardship funding, but during the course of the year to date officers have identified other customers who are in financial hardship. Financial Support Officers have worked directly with 100 individuals to identify how best to meet the customer's needs. In order to fully understand the needs two officers were tasked with meeting each applicant for hardship funding, preferably in their own homes. These officers discussed the applicant's financial situation as well as wider issues and worked with the customer to identify appropriate solutions.
- 3.14 Consultation on the draft scheme agreed by Executive on 28th October took place from 31st October to 14th November. The draft scheme was published and comments invited from the public. In additional major preceptors and stakeholders were contacting directly. One response has been received in support of the proposed scheme.

Customer / Equalities and Diversity Implications

3.15 The 'uprating' of the benefits rates and personal allowances to be taken into account, in line with the Secretary of States announcement on those that must be taken into account for other benefits, will potentially result in small changes to the amounts of support provided. These will vary according to circumstances.

4. **RISK MANAGEMENT**

4.1 Any changes to council tax support whilst increasing council tax income to the Council and our major preceptors potentially have implications for our residents and therefore officers will ensure that support on managing finances and advice on other potential benefits is made available, in line with the strategic purpose to help people to be financially independent.

5. <u>APPENDICES</u>

None

6. BACKGROUND PAPERS

Held in Revenues Service

AUTHOR OF REPORT

Name: Amanda de Warr, Head of Customer Access and Financial Support email: a.dewarr@bromsgroveandredditch.gov.uk Tel.: 01527 881241

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REDDITCH BOROUGH COUNCIL

COUNCIL

8th December 2014

61. JOINT PROPERTY VEHICLE BUSINESS CASE

RECOMMENDED that

- 1) the Council participates in establishing a Joint Property Vehicle company limited by shares;
- 2) The Director of Finance and Resources, currently representing the Council on the Shadow Shareholder Group, represent the Council on the Board of the Company;
- 3) two Member representatives and their substitutes be appointed to the Shareholder Meetings; and
- 4) authority be delegated to the Director of Finance and the Head of Legal, Equalities and Democratic Services, in conjunction with the Portfolio Holder for Corporate Management, to take the measures required to implement the decision at recommendation 1) and to complete any necessary documentation relating to it.

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EXECUTIVE COMMITTEE

11th March 2014

JOINT PROPERTY VEHICLE

Relevant Portfolio Holder	Councillor John Fisher
Portfolio Holder Consulted	Yes
Relevant Head of Service	Jayne Pickering Director Finance and
	Resources
Wards Affected	All Wards
Ward Councillor Consulted	None Specific
Key Decision	

1. <u>SUMMARY OF PROPOSALS</u>

1.1 This report sets out the outcome of the Full Business Case (FBC) in relation to the establishment of a Joint Property Vehicle (JPV) for the delivery of improved and more efficient property and asset management services to a number of public sector partners across the West Midlands. Members are asked to consider being a partner within the new arrangement, nominate its representative to the Board and Shareholder group and delegate authority to officers to implement the decision and complete the actions and documentation required to do so.

2. <u>RECOMMENDATIONS</u>

The Executive Committee is asked to:

2.1 Consider the Worcestershire Capital and Asset Partnership Full Business Case for a Joint Property Initiative for the development of a joint Estates function across public sector organisations across the Worcestershire region, (attached at Appendix 1)

and RESOLVE:

- 2.2 that the Council participates in establishing a Joint Property Vehicle company limited by shares;
- 2.3 that The Director of Finance and Resources, currently representing the Council on the Shadow Shareholder Group, represent the Council on the Board of the Company;
- 2.4 that two member representatives and their substitutes be appointed to the Shareholder Meetings; and

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2.5 Delegate to the Director of Finance and the Head of Legal, Equalities and Democratic Services, authority to take the measures required to implement the decision at 2.2 and complete any necessary documentation relating to it.

3. KEY ISSUES

- 3.1 Redditch Borough Council entered into a shared service arrangement with Worcestershire County Council for the delivery of property management services in June 2010 with a three year service level agreement, which has since been extended on an annual basis. Therefore all property related services are currently provided by the County Council and the Borough does not employ any staff directly in relation to estates and maintenance management functions as well as services for risk and asset and design.
- 3.2 Over the last 18 months Public Sector bodies within the West Midlands have been looking at ways to radically examine how property management could be best achieved across the public sector family to reduce costs, enhance the value of the estate to the community and to provide a catalyst for regeneration.
- 3.3 Various options were considered and agreement was reached at all interested public sector bodies in early 2014 that the Outline Business Case to support the delivery of a Joint Property Vehicle would be developed to a Full Business Case. This was approved by Redditch in March 2014. Unfortunately due to governance issues the Worcestershire Health and Care NHS Trust had to withdraw from the proposed arrangement however Herefordshire County Council decided to join the partnership in the development of the Full Business Case (FBC). The partners who are currently involved in the proposed JPV are:
 - Redditch Borough Council
 - Worcester City Council
 - Worcestershire County Council
 - Hereford and Worcestershire Fire Services
 - Warwickshire Police
 - West Mercia Police
 - Herefordshire County Council
- 3.4 In developing the FBC it has become apparent that the management of public sector estates could be transformed by public bodies breaking out of individual silos and collectively managing the portfolio of their properties across the sector, rather than each body only servicing its own properties. The JPV will consider not only the needs of individual

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properties but also how assets are used across the public sector family to maximise their benefit.

- 3.5 The vision of the Joint Property Vehicle is " To be a national leader for innovation and outstanding commitment to customer and community service, whist delivering maximum value to the public sector estate". This will clearly support a number of strategic purposes that have been identified by the Council including; help me run a successful business, provide good things for me to see, do and visit and keep my place safe and looking good. It is anticipated that the strategic management of assets has the potential for large scale regeneration of a locality. This would provide a catalyst for economic growth and increase employment opportunities in an area. The locality approach is a framework that is being developed in Redditch and is already in place for some direct service delivery. It is anticipated that the Joint Property Vehicle will serve to enhance this work and provide greater benefit and regeneration across the Borough.
- 3.6 The FBC proposes that the JPV would be an arms-length Company limited by shares, wholly owned and governed by the participating public sector partners. It suggests equal partnership between the partners. It would formalise joint working, making it sustainable for the future, driving rationalisation, service transformation, regeneration, growth and efficiencies. The governance is explored further in the legal implications.
- 3.7 These proposals relate only to the management of the Council's properties and does not affect their ownership, which will remain with the Council. Any decisions about properties (eg whether to declare surplus / sell) will continue to be made by members in the way they are now. Neither do the proposals not affect the Council's housing stock, which is separately managed and accounted for.

Financial Implications

- 3.8 A number of financial benefits are estimated within the FBC to be realised for the Council should we join the Joint Property Vehicle. This will be achieved through greater economies of scale, the provision of a more streamlined, focused, resilient workforce and finally rationalisation of property.
- 3.9 The Council will have access to a wider scope of professional services than through the current shared service arrangements for a reduced overall cost. The Council will have equal voting rights and therefore an influence over decision making to shape the future of the joint estate.

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The Council does not benefit from any voting and its associated benefits within the current arrangement.

- 3.10 The Council currently spends over £322k with Worcester County Council on staffing costs relating to estate and asset management support and advice. In addition there are approximately £1.8m of costs associated with the energy costs and repairs and maintenance of the buildings. It is estimated that a cumulative saving of over £2.4m could be realised which would reduce the base budget by £365k over the same period. This is dependent on a number of assumptions including improved procurement and negotiation of contracts savings together with potential income that could be generated from assets in the future. There is a longer term aim to review the assets held by the Council to ensure they are giving maximum benefit to our community and therefore it is estimated that some savings could be realised from future rationalisation of the number of assets we use. In addition there is an aim to release capital receipts across all partners during the 10 years of which a proportion would be attributable to Redditch.
- 3.11 For the first year there will be implementation costs that may have to be met from partner Councils, depending on the level of external funding that is secured. For Redditch Borough Council it is proposed that the estimated additional costs of approximately £43k be offset by the savings generated in the following year.

Legal Implications

- 3.12 The FBC provides that the legal framework for the proposed JPV is for the public sector partners to establish a trading company, limited by shares, wholly owned by them. Such a company will be "Teckal compliant", which is explained below.
- 3.13 EU Regulations [currently the Public Contract Regulations 2006] governing public procurement, require public bodies to only award contracts over a certain value to a 3rd party (which the company would be) after an open competitive procurement process has been undertaken.
- 3.14 The "Teckal" case established that a public service contract let to a 3rd party entity will not have to go through the procurement procedure where the 3rd party is wholly-owned by the public authority and the local authority exercises control over the entity which is similar to that which it exercises over its own departments and the entity carries out the essential part of its activities with the controlling local authority (or authorities). These requirements are called the "control and function

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tests". So, as a "Teckal complaint company, the proposed JPV governance proposal means that no procurement exercise will be required for the participating authorities to have their services delivered though the proposed company limited by shares.

- 3.15 A new EU procurement Directive provides that at least 80% of the activity of the company must be for its public sector owners. This is the level required to satisfy the "function" test. .Any "open market" activity would have to be restricted to 20% of the company activity (ie turnover). Formerly, the level of external activity was 10%.
- 3.16 To develop the business case from outline to "Full", a group of legal officers representing the partner public authorities, along with an external legal advisor, met on a regular basis to examine the governance options for the JPV. The Localism Act 2011 provides that where authorities do things for a commercial purpose they are only permitted to do them through a limited company. Accordingly, given that the JPV is likely to carry out commercial activities, particularly to external parties, the FBC proposal is for a company limited by shares, wholly owned by the partner organisations as shareholders with an equal share in the company. Redditch Borough Council would have an equal shareholding in the JPV despite having a low number of assets and running cost.
- 3.17 A shareholder Member agreement will detail how the company will be formed and include details such appointments, entry and termination arrangements and reserved matters.
- 3.18 A Service Level Agreement which details how the company will provide the service to shareholders and include details such as pricing, customer service and performance management, including indemnity arrangements. This document and the Member Shareholder agreement referred to at 3.17 were developed by the legal and finance officer groups, (with the support of the external legal advisor) with RBC managers representing the Council identifying the needs of our organisation. The provisions are agreed before inclusion is approved.
- 3.19 The JPV would supersede the current Administrative Collaboration Agreement Relating to the provision of Property Services, between Worcestershire County Council, Worcester City Council and Redditch Borough Council, which has been in place since 2011.
- 3.20 There are no TUPE transfer implications for the Council as all staff within the property service are currently employed by Worcestershire County Council.

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3.21 Certain tasks such as procuring support services for the company will need to be in place by the time the company is formed so a delegation is sought for the Director of Finance and Resources, who represents the Council on the Shadow Shareholder Group, to progress the project implementation in the run up to the formation of the company.

Service/Operational Implications

- 3.20 It is the aim of the partnership that by removing layers and duplication of management a JPV would deliver a streamlined property management organisation.
- 3.21 Other service benefits include:
 - Access to a larger property team, co-owned by the Council with greater resources available and flexibility to respond to urgent issues
 - The JPV will develop closer working relationships with the LEPs and Economic Development teams to ensure regeneration is planned and actioned, with public sector assets being used as catalysts to development
 - Access to an energy management team to control the carbon footprint and to provide advice and support on environmental improvements
 - Redditch will benefit from being the subject of one of the first locality reviews whereby all public sector assets within the locality will be considered to ensure maximum benefit is being delivered to the community and opportunities for regeneration will be explored.
 - A single comprehensive data set will drive strategic planning and decision making with accurate information about the estate and its performance
- 3.22 If approved next steps will see the Shareholder Group and Delivery/Implementation Team taking the project forward including the formation of the limited company. It is proposed to appoint a Chief Operating Officer to act as Managing Director of the company, to procure support services and identify and lease premises to accommodate the company.
- 3.23 The intention for the company to Go Live on 1 April 2015 and to be fully operational in September 2015.

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Customer / Equalities and Diversity Implications

- 3.24 Joint use of public sector buildings can provide easier access to services and improved customer service.
- 3.25 The approach could support the work of the Locality teams by increased co- location of services.
- 3.36 There are no specific equality or diversity issues.

4. <u>RISK MANAGEMENT</u>

A full risk assessment has been completed and is attached at Appendix 2. The key risks are:

- a) Savings are not delivered
- b) Service deteriorates
- c) Partners not fairly represented
- d) Service interruption during transition
- e) Lack of ability to respond to changes in partners' requirements
- f) Lack of ability to respond to legislative changes
- g) Deterioration of partners' reputation

5. APPENDICES

Appendix 1 - Joint Property Vehicle Full Business Case Appendix 2 – Risk Register

6. BACKGROUND PAPERS

Appendices to Full Business Case held by legal and financial services.

AUTHOR OF REPORT

Name:Jayne PickeringE Mail:j.pickering@bromsgroveandredditch.gov.ukTel:(01527) 881400

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oint Property Vehicle (JPV)

Project Risk Log

	SKS LOG	Veicle (JP	/)									
rogran	nme Manager: Jin	n Stobie					urrent Positio	on				
Risk Ref.	Date Raised	Raised By	Risk Description	Consequences	When is this likely to happen	Likelihood	Impact	Matrix RAG Status	Control measures	Progress	Risk Owner	Date Closed
ECISIC	ON STAGE (FBC to	o final partr	er decision)									
S1	20/10/14	PIT	to support decision making	The proposed decision making cycles are missed due to further work being required. Therefore decision on JPV is delayed.	October - December 2014			green	Extensive workgroup involvement in all FBC recommendations from across all partners. These workgroups reporting to their RSG and SSG reps about progress made. Regular Highlight Reports, RSG and SSG meetigns to keep partners informed of progress.		SSG	
9S2	20/10/14	PIT	workgroups during decision making stage	Workgroups need to contunue in order to complete tasks required for JPV formation. Delay in this work would delay Go-Live	October 2014 - March 2015			Red	E-mail contact with workgroup members so that those unable to attend can keep in touch. One-to- one sessions with individuals when necessary to get critical infromation. Ensure RSG are aware of the impact that lack of resources would have on the Implementation programme.	resourcing implementation	RSG	
S3	20/10/14	PIT	Communication cascade being inconsistent, information miscommunicated or lack of communication within individual partners	Staff moral lowered, difficulty securing required workgroup commitment, lack of wider support within each partner organisation	October 2014 · March 2015			Red	JPV communication plan coordinating partner communications. Partners using the Proect Team to support any briefings and provide material so that the most current/relvant messages are going out.	Communication plan signed off by SSG. PIT members attending briefings when requested.		
9S4	20/10/14	PIT	Distraction of Project Team and and others supporting the JPV into promoting the JPV or sharing 'lessons learned' etc	Delay of JPV delivery programme	October 2014 - March 2015			Amber	Requests will be noted and those enquiring will be informed about timescales for JPV delivery. Where requests can be accommodated without significant impact on the programme they will be considered but otherwise requests will be defered until post Go-Live.			
)S5	20/10/14	PIT		for Partners if the JPV has to pay	October - November 2014			Amber	Legal advice has been sought and will be resolved as soon as possible			
S6	20/10/14	PIT		May impact the decision making of those partner who do hold a presence in those areas.				Amber	Further work with these partners to idnetify what these benefits are. Begin buildign realtionships with other key partners in those areas (includign Central Government)	connections already made benefits will continue to be explored		
)S7	20/10/14	PIT	proposal	Early buy in and contibution to process essential to give staff and partners confidnece that Restructure programme can be achievd				Amber	Regular union meetings. Meet with union representatives from all partners.			

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Risk Ref.	Date Raised	Raised By	Risk Description	Consequences	When is this likely to happen	Likelihood	Impact	Matrix RAG Status	Control measures	Progress	Risk Owner	Date Closed
DS8	20/10/14	PIT	Loss of one or more partners during decision making stge	Business Case will need to be re- evaluated for the remaining partners. Savings for remaining partners may be deminished. Delay on final apporval of the ERC				red	Contact with each partner to understand what the critical issues may be so that reassurances or resolutions can be sought to satisfy those concerns			
DS9	20/10/14	PIT	Retention of key staff: loss of staff due to uncertainty in lead up decisions beign made about the JPV	Key staff leave due to uncertainty, increase in vacant posts prior to transfer to JPV, loss of specialist and sector specific knowledge in the JPV, delay in filling the JPV structure, morel in remaining staff, increased or prelonged feelings of uncertinty				Amber	Each partner to maintain regular contact with their staff to keep them informed about JPV progress and answer any concerns. Staff involvement in workgroups increases the number of those with connection to the JPV and boost interest and motivation to be involved goign forward. Keep Unions informed of HR programme and related information.	continue workgroup involvement during implementation. Consider wider staff breifings. Communication drafted to staff groups. Briefing of Unions ongoing		
DS10	20/10/14	PIT	Cultural resistance to change	Lack of commitment from partners staff teams to enable suucessful delivery				Red				
DS11	20/10/14	PIT	Communication between workgroups and SSG	Impact of mis-informed facts can impact on perceptions and commitment				amber				
DS12	20/10/14	PIT	The political landscape could have a baring on how the JPV is percieved	lt could influence a partners decision about whether or not to approve the recommendation to form the JPV				green				
DS13	20/10/14	PIT	Faliure to recruit support service in time for Go-Live	May delay go live or require interim arrangements whilst a support service is put in place				green	Programme and key milestones to have support services in place identified. Legal Group consulted on procurement options.			
DS14	20/10/14	PIT	Delay commencing recruitment of Chief Operating Officer (Director)					Amber	Programme has been delayed from October advert to November. Impact on the delivery is being assessed and ways to minimise delay being explored	HR workgroup to review		
DS15	20/10/14	PIT	Securing JPV accommodation in order for it to be confirmed as soon as final decision on JPV is made.	Accommodation would not be in place for Go-Live. Interim arrangements would need to be put in place. May impact support services to the JPV (eg IT, communications). Impact on culture change programme and intergration of staff if accommodation is not in place.				Amber	Fall-back position to be idnetified. Consider staff remainign in current locations for a short period, assess impact of this.	discussions ongoing		
DS16	20/10/14	PIT	Partners expressing concerns about or requesting changes to data they provided for FBC	undermines FBC and may require some figures to be recalculated.				Amber	Data supported and validated by workgroups. Workgroups to communicate any concerns with PIT/RSG reps.	No outstandign concerns reported to PIT about the data in the FBC		
DS17	20/10/14	PIT	Partners curent change programmes impactign upon JPV	may impact on scope of services, implementation programme, staff implicated in transfer. Also place extra demands on resources needed for implementign the JPV				Red	SIG and RSG asked to continue SSG and RSG asked to continue to support the implementation programme through the decision making period			
DS18	20/10/14	PIT	Staff moral being low during uncertainty/ decision making period	retention of staff, participation in workgroups				Red	staff communications throughout decision making period. Continuation of workgroups with all partners represented.			



Risk Ref.	Date Raised	Raised By	Risk Description	Consequences	When is this likely to happen	Likelihood	Impact	Matrix RAG Status	Control measures	Progress	Risk Owner	Date Closed
	IPLEMENTATION PHASE (January - March 2015)											
IP1	20/10/14	PIT	Communication cascade being inconsistent, information miscommunicated or lack of communication within individual partners	Staff moral lowered, difficulty securing required workgroup commitment, lack of wider support within each partner organisation				Red	JPV communication plan coordinating partner communications. Partners using the Proect Team to support any briefings and provide material so that the most current/relvant messages are going out. Formal communication regarding TUPE following decision.	Communication plan signed off by SSG. PIT members attending briefings when requested.		
IP2	20/10/14	PIT	Resource avalaibility to support workgroups during Implementation Phase	Workgroups need to contunue in order to complete tasks required for JPV formation. Delay in this work would delay Go-Live				Amber	E-mail contact with workgroup members so that those unable to attend can keep in touch. One-to- one sessions with individuals when necessary to get critical infromation. Ensure RSG are aware of the impact that lack of resources would have on the Implementation programme.	As for firm commitment to project teams following decision on FBC		
IP3	20/10/14	PIT	Distraction of Project Team and and others supporting the JPV into promoting the JPV or sharing 'lessons learned' etc	Delay of JPV delivery programme				green	Requests will be noted and those enquiring will be informed about timescales for JPV delivery. Where requests can be accommodated without significant impact on the programme they will be considered but otherwise requests will be defered until post Go-Live.	Requests have been noted		
IP4	20/10/14	PIT	Union consultation	Union staff availablity for comprhensive and dynamic demanding restructuring programme				green	Regular union meetings. Meet with union representatives from all partners.			
IP5	20/10/14	PIT	Retention of key staff: loss of staff due to uncertainty about whether they will secure a job in the JPV	Key staff leave due to uncertainty, loss of specialist and sector specific knowledge in the JPV, delay in filling the JPV structure, moral in remaining staff, increased or prelonged feelings of uncertinty				Amber	Each partner to maintain regular contact with their staff to keep them informed about JPV progress and answer any concerns. Staff involvement in workgroups increases the number of those with connection to the JPV and boost interest and motivation to be involved goign forward. Keep Unions informed of HR programme and related information.	continue workgroup involvement during implementation. Consider wider staff breifings. Communication drafted to staff groups. Briefing of Unions ongoing		
IP6	20/10/14	PIT	Culture change programme not having sufficient impact upon the culture moving into JPV	Old practices persist and the JPV struggles to make the changes it needs to transform services and make savings				Amber	Use consultant support to develop and implement a robust culture change programme commencing during the Implementation Phase.	Consultnt already involved in early discussions		
IP7	20/10/14		Delay recruiting of Chief Operating Officer (Director)	A delay in commencing the recruitment would have a delay in the Director being in post. This would either delay other elements of the programme (such as recruitment of SMT) or not allow the Director to influcence key aspects of the Operating Model.				Amber	Review all options with HR workgroup			
IP8	20/10/14	PIT	Delay commencing recruitment of Management Team	Knock on delay in the HR programme for appoinment of staff to the JPV Operational Model. Could delay formal launch of JPV and will imact on staff moral during uncertainty.				Amber	Review all options with HR workgroup			



Risk Ref.	Date Raised	Raised By	Risk Description	Consequences	When is this likely to happen	Likelihood	Impact	Matrix RAG Status	Control measures	Progress	Risk Owner	Date Closed
IP9	20/10/14	PIT		Knock on delay in the HR programme for appoinment of staff to the JPV Operational Model. Could delay formal launch of JPV and will imact on staff moral during uncertainty.				Red	Robust assessment process in place to minimise risk of challenge. Consultation with Union throughout Implementtion Phase.			
IP10	20/10/14	PIT	order for leases and other agreements to be made during Implementation Phase	Accommodation would not be in place for Go-Live. Interim arrangements would need to be put in place. May impact support services to the JPV (eg IT, communications). Impact on culture change programme and intergration of staff if accommodation is not in place.				amber	Fall-back position to be idnetified. Consider staff remainign in current locations for a short period, assess impact of this.	discussions ongoing		
IP11	20/10/14	PIT	IT infrastrucure orders delayed due to lack of confirmed accommodation	Delay getting JPV infrastructure in place for Go-Live.				Red	Fall-back position to be idnetified. Consider staff remainign in current locations for a short period, assess impact of this.	discussions ongoing		
IP12	20/10/14	PIT	Live	JPV may have to oporate duplicate systems for a time whilst transfer and testing is completed. May impact upon speed and quality of service durign this period (eg Helpdesk				Red	Support Service have identified ways to mitigate this risk including doing parallel data runs so that infromation is not lost.	Ensure these recommendations are incorporated into the programme		
IP13	20/10/14	PIT	Partners curent change programmes impactign upon JPV	may impact on scope of services, implementation programme, staff implicated in transfer. Also place extra demands on resources needed for implementign the JPV				Amber	SSG and RSG asked to continue to support the implementation programme through the decision making period			
IP14	20/10/14	PIT	Staff moral being low during Implementation Phase due to uncertainty about jobs and roles or uncertainty about the future	retention of staff, participation in workgroups, embeding the required culture change				Red	Ensure staff are kept informed and have opportunity to ask questions			
IP15	20/10/14	PIT		poor staff moral, poor communication, too many demands on resources, not possible to make culture change prior to staff transfer				Red	RSG to be supported by the Communication Group and PIT during this critical time			
POST G	O-LIVE (from 1st /	April 2015)										
GL1	20/10/14	PIT	-	loss of specialist and sector specific knowledge in the JPV, delay in filling the JPV structure, morel in remaining staff, increased or prelonged feelings of uncerting.				green	Regular staff communication and Q&A sessions. Involvement of all staff in the culture change programme.			
GL2	20/10/14	PIT		dificulty implementing new ways of working, customer service excellence etc, inability to transofm services, unable to embed changes - ultimate impact on service delivery and savings				green	Culture Change programme to be made an early priority of the JPV and implementation of the programme to commence prior to Go-Live.			
GL3	20/10/14			programme for appoinment of staff to the JPV Operational Model. Could delay formal launch of JPV and will imact on staff moral during uncertainty.				Amber	Robust assessment process in place to minimise risk of challenge. Consultation with Union throughout Implementtion Phase.			
GL4	20/10/14	PIT		Knock on delay in the HR programme for appoinment of staff to the JPV Operational Model. Could delay formal launch of JPV and will imact on staff moral during uncertainty.				Red	Estabish a HR/Change group to lead this work.			



		Ву	Risk Description	Consequences	When is this likely to happen	Likelihood	Impact	Matrix RAG Status	Control measures	Progress	Risk Owner	Date Closed
GL5	20/10/14		loss	unavalaibility of data impacting on service delivery, helpdesk speed of response, providing building information when required, invoicing delays, Locality Review programme					Support Service have identified ways to mitigate this risk including doing parallel data runs so that infromation is not lost.			
GL6	20/10/14	PIT		insufficient funds in JPV, unplanned cuts bening made which impact on service, partners expressing wish to leave JPV after lock-in period					Ensure robust Implementation and Transition Phase plans are in place to put in place Target Operating Model as quickly as possible. Ensure the future operating model structure sits within the identified cost			
GL7	20/10/14		-	delay filling JPV structure therefore delay to implementing the Target Operating Model and any service changes. May delay fromal launch of JPV				amber	Establish a HR/Change group to lead this work.			
GL8	20/10/14			risk unsettling JPV during early opearation and before it has had chance to reach steady state.				Amber	A 3 year lock in period gives confidnece to partners and JPV staff that commitment exists to make success of project accepting that it may take up to 3 years to reach steady state to maximise benefits.			
GL9	20/10/14			poor view of partners to JPV, moral of JPV staff, challenges at JPV Board between partenrs and JPV Management Team, lack of confidence from partners in the JPVs ability to deliver transformation leadign to lack of buy-in/commitment to that transformation					Ensure robust plans are in place to maintain service delivery durign transition phase and whilst implementing the new operating model. Monitoring of service levels throughout transition phase. Regular communication with partners.			
GL10	20/10/14	PIT		JPV unable to meet service commitments. Possible risk to partner service delivery. JPV reputation fallue. Lack of confidence from partners in the JPVs ability to deliver transformation leadign to lack of buy-in/commitment to that					Ensure robust plans are in place to maintain service delivery durign transition phase and whilst implementing the new operating model. Monitoring of service levels throughout tranistion phase. Regular communication with partners.			
GL11	20/10/14	PIT		service improves considerably under JPV, enhanced reputation for JPV, confidence of partners in the JPV leading further transformation					Ensure robust plans are in place to maintain service delivery durign transition phase and whilst implementing the new operating model. Monitoring of service levels throughout tranistion phase. Regular communication with partners.			



Risk Matrix

The Risk Matrix helps you to assess the relative priority of a risk. This is based upon the impact of the risk should it occur, and the likelihood of it occurring. Once you have decided on the Impact and Likelihood use the matrix to give you an overall Red/Amber/Green (RAG) status. These need to be entered into the Risk Log.

As a mitigation is put in place the impact and probability may have altered in which case the RAG status needs to be update in the Risk Log. Any changes to the Risk Log must be recorded in the Risk Log Change Report on the next tab.

Impact categories defined:

Negligible	Substantial	Critical	Extreme
Minimal time overrun, impact within agreed time parameters		Will impact upon the delivery of other parts of the project within agreed time parameters	Will impact upon the completion of the project within agreed time parameters
	May need to make changes to the spending to keep costs within agreed parameters	Will mean costs exceed agreed parameters for this stage of the project and may need to use contingency budget	Will mean costs exceed agreed parameters for the project and will need to use contingency budget
	Impact upon the quality of a limited part of the project	Impact upon the quality of a number of areas of the project	Quality will not meet expectations resulting in impact upon the outcomes and benefits of the project
Minor adverse publicity in local media	Significant adverse publicity in local media	Significant adverse publicity in national media	Sustained adverse publicity in national media and board/member dissatisfaction
Localised staff dissatisfaction	Staff/ management dissatisfaction on broader basis	Dissatisfaction disrupts output	CEO, Board or Member dissatisfaction
Some disruption to service, manageable by altering operational routine	Disruption to service/ a number of operational areas affected in one area	All operational areas of a location affected. Other areas may be compromised	Total system/ service dysfunction. Shut down of operations.

		Impact						
		Extreme	Critical	Substantial	Negligible			
	Very High	Red	Red	Red	Amber			
	High	Red	Red	Amber	Amber			
Probability	Medium	Red	Amber	Amber	Green			
Probability	Low	Amber	Amber	Amber	Green			
	Very Low	Amber	Amber	Green	Green			
	Almost Impossible	Amber	Green	Green	Green			

Interpretation of the RAG status

Red	Unacceptable Risk - immediate control/improvement required
Amber	Acceptable Risk - needs close monitoring and cost effective control improvements sought
Green	Acceptable Risk - needs regular review, low cost control improvements sought if possible
Closed	The risk is no longer relevant or the event has passed
	More information on risk management can be found in the Corporate Risk Management User Guide at

http://sid:8081/welcome/pep-risk-management

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68. ENVIRONMENTAL SERVICES TRANSFORMATION AND SHARED SERVICE RESTRUCTURE BUSINESS CASE

RECOMMENDED that

Full Council approve the Business Case for the transformation and shared service restructure of Environmental and associated services.

By virtue of paragraph(s) 1, 4 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

By virtue of paragraph(s) 1, 4 of Part 1 of Schedule 12A of the Local Government Act 1972.

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By virtue of paragraph(s) 1, 4 of Part 1 of Schedule 12A of the Local Government Act 1972.

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